

**Western Contra Costa Transit Authority
Anticipated Disadvantaged Business Enterprise (DBE) Goal
Federal Fiscal Years 2022-23 thru 2024-25**

SUMMARY

WCCTA is a recipient of United States Department of Transportation (U.S. DOT) federal funds (WCCTA does not have subrecipients). As such, and in accordance with Title 49 of the Code of Federal Regulations, Part 26 (49 CFR Part 26), Western Contra Costa Transit Authority (WCCTA) implements a Disadvantaged Business Enterprise (DBE) Program to ensure nondiscrimination in the award of federally funded contracts. As part of this program, WCCTA must establish a triennial goal for DBE participation in all contracts that are to be funded with Federal Transit Administration (FTA) funds. A DBE firm is defined as a for-profit "small business concern" that is at least 51 percent owned and controlled by one or more socially and economically disadvantaged individuals. DBE firms are certified as such through Unified Certification Programs established in each state.

During the triennial period FFY 2023-2025, WCCTA anticipates using the majority of its federal funding to purchase rolling stock, which is not subject to the goal setting process. However, as a result of the COVID-19 pandemic, WCCTA received federal funds to specifically assist with Operations. These funds will be used to supplement the cost of providing fixed-route operations as well as mandated ADA paratransit. WCCTA currently contracts its fixed-route and paratransit service to one private contractor, MV Transit, and applies the ADA operating assistance toward supplementing the costs of operating ADA paratransit service. Within the next triennial period, WCCTA will also expend additional federal funds to support fixed-route service.

With limited contracting opportunities and no DBEs available in WCCTA's local area market to perform transit operations, the Anticipated Disadvantaged Business Enterprise (DBE) Goal for this triennial period is zero (0) percent. WCCTA will also continue to participate in program outreach to DBEs and Small Business Enterprises (SBEs) using funds received from sources other than the FTA. However, this goal only details new contracting opportunities planned with FTA funds

DEVELOPMENT OF ANTICIPATED DBE GOAL

As an eligible recipient of federal funding, WCCTA is required to comply with 49 CFR Part 26, which states that grantees must establish and implement a DBE program and set triennial DBE participation goals.

While disadvantaged business opportunities for federally funded projects during the triennial period 2023-2025 are not anticipated, WCCTA will continue to seek small and disadvantaged business participation on contracts, regardless of funding source.

However, only those contracts planned to fund all or in part with FTA funds, are included in the triennial goal development.

The methodology to calculate the DBE participation goal is a two-step process described in 49 CFR Part 26. Step-One of the methodology establishes a base figure for the anticipated contracts to be awarded in the period. The base figure is derived from the relative availability of DBEs that are ready, willing and able to participate on these anticipated contracts. Step-Two relies on WCCTA's knowledge of its contracting markets and previous history of DBE participation to determine if an adjustment to the base figure is needed. The calculation using the two-step methodology results in a DBE Goal of zero (0) percent for FFY 2023 FFY 2025. This methodology is outlined in Attachment 1.

The Overall DBE goal is typically split into race-neutral and race-conscious components. Race-neutral participation occurs when a DBE obtains a contract or subcontract through customary procurement procedures where there was no contract goal or its DBE status was not considered in making the award. Race-conscious DBE participation is the portion of the overall goal that focuses on assisting only DBEs, where a contract's DBE goal is explicitly stated to encourage DBE participation. WCCTA will continue to operate a Race-neutral DBE Program. WCCTA will also continue to supplement its DBE Program with a Small Business Enterprise (SBE) Program.

OUTREACH/PUBLIC COMMENT PERIOD

In accordance with the public participation requirements of 49 CFR Part 26.45, and having received Board approval, WCCTA has posted its DBE Goal on its official website. See Attachment 2.

WCCTA has sought and encouraged public participation input from minority, women's and general contractor groups, through its participation as a member of the BOC (Business Outreach Committee). This consortium of 26 Bay Area Transit and Transportation Agencies assists Disadvantaged Business Enterprises (DBEs) and other small companies with expansion of their businesses through training, technical assistance, and relationship-building with agency staff and the contracting community of the San Francisco Bay Area. WCCTA attends monthly BOC meetings and contributes to the achievement of BOC projects.

On April 11 & 26, 2022, WCCTA participated in the BOC's Public Participation Meetings that provided members of the public with the opportunity to learn about upcoming transportation projects and provide input on the goal-setting process for federally assisted contracts for Federal Fiscal Years (FFY) 2022-23 through 2024-25 (Event summary Attachment 3). These meetings were attended by regional transit agencies where vendors, contractors and government contracting personnel from these transit agencies met to discuss upcoming projects and exchange information on how to connect with these agencies for contracting opportunities. WCCTA continues to seek

on-going public participation from community organizations through public meetings and public planning documents comment periods on up-coming projects. Publication of outreach events is presented in Attachment 4.

WCCTA's public participation and outreach activities are designed to broaden awareness of WCCTA's Disadvantaged Business Enterprise Program beyond federal dollars. Furthermore, the measures described in 49 C.F.R. Part 26.51, focusing on race-neutral means will be actively pursued, and WCCTA will encourage its contractors to also make similar outreach efforts to include DBE participation in subcontracting opportunities. In addition to consultation with the BOC and CUCP, WCCTA will continue to organize and offer informational programs for establishing DBE goals, meeting DBE eligibility requirements, familiarizing potential contractors with WCCTA procurement procedures and requirements, and to otherwise develop, effective programs to further the inclusion of DBEs in all WCCTA contracting activities. These efforts include but are not limited to face-to-face, interactive meetings with local minority/small business organizations

Summary of public outreach comments

WCCTA did not receive any comments during or after the public participation process therefore no changes to the goal were made.

ANTICIPATED DISADVANTAGED BUSINESS ENTERPRISE (DBE) GOAL METHODOLOGY: FFY 2022-23 THRU 2024-25

The methodology to calculate an agency's DBE goal is a two-step process described in 49 CFR Part 26. Step-One of the methodology establishes a base figure for new federally funded contracts anticipated to be awarded in the upcoming three Federal Fiscal Years (October 1 – September 30). This calculation has been done for contracts anticipated to be awarded between October 1, 2022 and September 30, 2025.

The base figure is derived from the relative availability of DBEs that are ready, willing, and able to participate on these anticipated contracts. Step-Two relies on the agency's knowledge of its contracting markets and previous history of DBE participation to determine if an adjustment to the base figure is needed. The calculation using the two-step methodology results in an Anticipated DBE Goal of 0% for FFY's 2023-2025 for the WCCTA. This methodology is outlined below.

Step-One Process: Development of Base Figure

The initial step in developing an Anticipated DBE Goal is to determine the market area for consultants who have demonstrated an interest, or are anticipated to participate in WCCTA contracts. WCCTA's market area consists of the nine Bay Area counties: Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Solano and Sonoma.

WCCTA's service area comprises just over 20 square miles of West Contra Costa County, including the cities of Pinole and Hercules and the unincorporated areas of Montalvin Manor, Bayview, Tara Hills, Rodeo, Crockett, and Port Costa. The area is bounded to the north by the Carquinez Strait, the city limits of Pinole and Hercules to the east, the Richmond city border to the south, and by San Pablo Bay to the west. In addition, WCCTA operates regional service between Martinez and the Hercules Transit Center, Transbay service between the Hercules Transit Center and the San Francisco Transbay Terminal, and regional service between the Hercules Transit Center and Contra Costa College. Currently, population in the WCCTA service area is approximately 73,000 inhabitants. The nine-county Bay Area is the most appropriate market area for WCCTA to use in its goal-setting methodology.

During the triennial period FFY 23-25, WCCTA anticipates using the majority of its federal funding to purchase rolling stock, which is not subject to the goal setting process. However, WCCTA has been provided with federal relief funds to support Operations, in addition to supplemental funds to supplement the cost of providing ADA service. WCCTA currently contracts Operations to one private contractor, MV Transit, to provide both fixed route and paratransit service. To determine the number of DBEs available to perform this service in WCCTA's nine county market area, WCCTA searched the California Department of Transportation's CUCP database for DBEs that are certified in the identified NAICS code. To determine the number of all firms (DBEs and non-DBEs) in the nine county market area, WCCTA searched the United States Census Bureau's most recent California Business Patterns (CBP) database for all firms in the identified NAICS code. The ratio of DBE firms to non-DBE firms is then calculated by dividing the number of DBEs available in a particular NAICS code by the number of all firms in that NAICS code.

Finally, the Step-One Base Figure results from multiplying the DBE ratios group by the corresponding weight, and summing the results. The calculation of the Step-One Base Figure is shown in Attachment 1.

The Step-One Base Figure, weighted by type of work to be performed, is zero (0).

Step-Two Process: Adjustment to the Base Figure

The purpose of the analysis in Step-Two is to make a determination based on relevant evidence available to WCCTA if any adjustments to the Step-One Base Figure are justified. WCCTA's DBE participation history can assist in determining whether an adjustment to the Step-One Base Figure is warranted.

With limited contracting opportunities anticipated in the triennial period 2022-23 through 2024-25, and no DBEs available to perform operations services, adjustments were deemed unnecessary. In addition, during the previous three years this agency did not increase DBE participation with FTA assisted contracts through outreach and business development efforts. Therefore, WCCTA determined, based on relevant evidence available, that an adjustment was unnecessary. The overall Anticipated DBE Goal or the Step-Two Adjusted Figure, is 0%.

Conclusion: The Anticipated Disadvantaged Business Enterprise (DBE) Goal for FFY 2023-2025 is 0%.

Attachment 1

FFY 2022-23 through 2024-25 DBE Goal Methodology

Step 1 – Determine the weight of each type of work by NAICS Code:

FTA Assisted Contracts

	NAICS Code	Project	Amount of DOT funds on project:	% of total DOT funds (weight)
1	485113 Bus and other Motor Vehicle Transit Systems	Operations – Fixed Route and ADA Paratransit	\$3,352,549	1.0000
	Total FTA-Assisted Contract Funds		\$3,352,549	1

Step 2 - Determine the relative availability of DBE's by

NAICS Code:

	NAICS Code	Project	Number of DBEs available to perform this work	Number of all firms available (including DBEs)	Relative Availability
1	485113 Bus and other Motor Vehicle Transit Systems	Operations – Fixed Route and ADA Paratransit	0	16	0.0000
	Combined Totals		0	16	0.0000

Overall DBE Availability

Continued

Step 3 - (Weight) x (Availability) = Weighted Base Figure

	NAICS Code	Project	Weight	x	Availability	Weighted Base Figure
1	485113 Bus and other Motor Vehicle Transit Systems	Operations – Fixed Route and ADA Paratransit	1.0000	x	0.00000	0.00000
					Total	0.0000
					Expressed as a % (*100)	0.00%
					Rounded, Weighted Base Figure:	0%

ATTACHMENT 2

WCCTA Web Site Screen Shot/Posting

The screenshot shows a web browser window displaying the WestCAT website. The address bar shows the URL: <https://www.westcat.org/Home/BusDBESBE>. The browser's address bar includes various icons for apps like YouTube, Patelco, Yahoo, Google Maps, and others. The website header features the WestCAT logo on the left and a navigation menu on the right with items: ROUTES - MAPS - SCHEDULES, FARES - PASSES - TRANSFERS, RIDER RESOURCES, and CONTACT US. Below the header is a banner for 'Buy WestCAT Passes Online' with buttons for 'DAY PASS', 'LYNX 10-RIDE', 'LOCAL 31-DAY', and 'REGULAR \$100'. The main content area is titled 'BUSINESS CENTER' and 'DBE and SBE Programs'. It contains a sidebar with links for Procurement, Data Requests, Civil Rights and Title VI, DBE and SBE Programs, Financial Statement and Audits, Transit Plans, and Advertising on Buses. The main text describes the DBE program, its goals, and provides contact information for the DBE Liaison Officer.

WESTCAT Buy WestCAT Passes Online Online Store Now Open

OUR SERVICES | ROUTES - MAPS - SCHEDULES | FARES - PASSES - TRANSFERS | RIDER RESOURCES | CONTACT US | Select Language

BUSINESS CENTER

DBE and SBE Programs

WestCAT, continually seeks out new partnerships with businesses to improve our service to the residents of Western Contra Costa County. If you would like to be added to our vendor list, please download and complete our Vendor Form: [Click here to download Vendor Form \(PDF\)](#)

You may also request a form by mail by calling 510-724-3331 and ask to speak with the DBE Liaison Officer.

DBE Program Policy Statement and Program Objectives

The Western Contra Costa Transit Authority, herein after referred to as "WestCAT", has established a Disadvantaged Business Enterprise (DBE) program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. WestCAT has received Federal financial assistance from the DOT, and as a condition of receiving this assistance, WestCAT has signed an assurance that it will comply with 49 CFR Part 26.

It is the policy of WestCAT to ensure that DBEs, as defined in 49 CFR Part 26, have an equal opportunity to receive and participate in DOT-assisted contracts. It is also our policy:

- To ensure nondiscrimination in the award and administration of DOT-assisted contracts;
- To create a level playing field on which DBEs can compete fairly for DOT-assisted contracts;
- To ensure that the DBE Program is narrowly tailored in accordance with applicable law;
- To ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
- To help remove barriers to the participation of DBEs in DOT assisted contracts;
- To assist the development of firms that can compete successfully in the market place outside the DBE Program.

WestCAT's policies prohibit discrimination against any person because of race, color, sex or national origin, in the award or performance of any contract subject to the requirements of 49 CFR Part 26.

WestCAT requires its employees, agents and contractors to adhere to the provisions of this Program. It is the responsibility of the DBE Liaison Officer (DBELO) for implementing all aspects of the DBE program.

WestCAT in its financial assistance agreements with the Department of Transportation accorded the implementation of the DBE program the same priority as compliance with all other legal obligations incurred. WestCAT disseminated this policy statement to the WestCAT Board of Directors, WestCAT's staff and all of the components of our organization. We have distributed this statement to DBE and non-DBE business communities that perform work or are interested in performing work for us on DOT-assisted contracts.

DBE Goals

Federal Fiscal Years 2023-2025

In accordance with requirements of the U.S. Department of Transportation as set forth in 49 C.F.R. Part 26, as amended, Western Contra Costa Transit Authority (WCCTA) hereby notifies the public that it has calculated its anticipated goal for applicable professional services contracts during Federal Fiscal Year (FFY) 2023-2025. The overall total DBE goal calculation for FFY2023-2025 is 0% and applies to Federal Transit Administration funded contracts. Information pertaining to this goal calculation and a description of how it was determined is available for inspection from 9:00am - 4:00pm at WCCTA's Administrative Office located at 601 Walter Avenue, Pinole, CA 94564 for 30 days following the original date of publication of this notice on May 16, 2022.

Written comments on this goal will be accepted for 45 days from the original date of publication of this notice on May 16, 2022. The comments may be sent to: Western Contra Costa Transit Authority, Attn: DBE Liaison Officer, 601 Walter Avenue, Pinole, CA 94564 or emailed to WestCAT DBELO

[DBE Goal & Methodology 2023-2025 \(PDF\)](#) [DBE Program 2023-2025 \(PDF\)](#)

ATTACHMENT 3

Business Outreach Committee Public Participation Summary

Public Participation Meeting - April 26

Presentation: https://www.goldengate.org/assets/1/6/april_26_public_participation_meeting_presentation2.pdf

Recording: <https://goldengate.webex.com/recording/service/sites/goldengate/recording/1327905ea7b0103ab9ff1aca0dfb00a6/playback> Password: ppm426

Public Participation Meeting - April 26:

Registration Total: 37	
Public	BOC Member Representatives
20	17
Attendance Total: 29	
Public	BOC Member Representatives
10	19

Comments Received:

- How do you address when goals are not met? BOC responded that an agency has to do a shortfall analysis which details the conditions

that prevented the agency from meeting the goal and a corrective action plan detailing how the agency will mitigate future shortfalls. It was also noted that an agency can ask the Federal Transit Administration to approve a singular contract to use race-conscious goals using another agency's disparity study if there are similarities in the contracting opportunities; getting more firms certified as DBEs; and encouraging DBEs to attend pre-proposal conferences to network with prime contractors can assist in meeting goals.

- It was stated that many businesses are not government procurement sound and benefit from business development programs. BOC responded that the BOC provides resources and workshops to assist the DBE and small business community. The BOC also partners with NorCal PTAC and other businesses such as SCORE to promote the free resources available to assist DBEs and small businesses. Many larger transit agencies also offer business development programs.
- A participant who works with DBEs in the Central Valley stated that he wanted to offer similar public participation outreach as the BOC to the Central Valley and was interested in attending future BOC outreach events. The BOC shared a Federal Transit Administration YouTube channel and the U.S. Department of Transportation's "DBE Community of Practice Training Sessions" as additional resources.

Questions During Registration:

- How do you determine the percentage DBE per project solicitation? When it is below 10%DBE we have more challenges finding teaming opportunities.

Public Participation summary

Consultation Meeting April 11:

Presentation: https://www.goldengate.org/assets/1/6/consultation_presentation.pdf

Recording: <https://goldengate.webex.com/recordingservice/sites/goldengate/recording/2328ab639be2103abf7bca6d6344b975/playback> Password: con411

On March 8, 2022, an electronic invitation letter to Community Based Organizations (CBOs) was sent to 90 e-mails. The invitation was also

distributed via U.S. Postal mail on March 10, 2022, by Tri Delta Transit. Various trade groups, minority, women's and general contractor groups, community organizations, and technical resource groups from the San Francisco Bay Area were invited such as the African American, Asian, Black, Hispanic, Filipino, Japanese, American Indian Chambers of Commerce; the Bay Area Builders Exchange, the San Francisco Builders Exchange and the Sacramento Builders Exchange; the U.S. Small Business Administration; National Association of Women Business Owners San Francisco Bay Area Chapter and Silicon Valley Chapter; Marin Builders Association; Veterans Business Outreach Center; National Organization of Minority Architects San Francisco Chapter; Women in Consulting San Francisco Chapter; Department of General Services Office of Small Business Certification and Resources; National Association of Women in Construction; American Subcontractors Association; Small Business Development Centers; and NorCal Procurement Technical Assistance Center (PTAC). A total of 4 organizations registered but only two were present. Representation from Norcal PTAC and the U.S. Small Business Administration attended the consultation session.

Consultation Meeting - April 11:

Registration Total: 4	
Public	BOC Member Representatives
3	1
Attendance Total: 22	
Public	BOC Member Representatives
2	20

BOC Questions for Discussion:

The BOC asked questions to get feedback on issues within the DBE/SBE community, challenges to the DBE program, and how agencies can better assist DBEs/SBEs. The questions included:

- What are the major barriers for your members in competing for contracting opportunities?
- What trades are there a lack of/plethora of DBE participation?
- What are some recommended strategies to attract and increase DBE participation?
- Do you have suggestions for resources and references that the BOC should develop, maintain, and disseminate to your members?
- How can the Business Outreach Committee assist you in your mission?

Comments Received: Norcal PTAC and SBA

- One of the barriers is that some of the primes are reluctant to use DBE certified firms because they are new and/or don't have prior experience.
- Pre-proposal conferences are good for DBE firms to meet the primes and see what requirements are for projects.
- SBA does liaison work with federal agencies and would like to support outreach efforts and information sharing to help reach the small business community.
- Most of the agencies that are federally funded do not have a procurement feature for vendors to "opt in" or post a vendor ad to reach a prime for a construction or professional services contract.
- Why have the majority of transit agencies not listed their DBE goals? A response was provided that several agencies were still finalizing their proposed goals and there is another BOC Public Participation Meeting scheduled for April 26, 2022 and that MTC and

VTA would also host a Public Participation Meeting on June 7, 2022 that would include additional transit agencies.

- How many of the transit agencies that receive over \$100 million dollars conducted a disparity study? A response was provided that BART, VTA and Golden Gate Bridge, Highway, and Transportation District were doing a disparity study. It was noted that a disparity study is a challenge as it costs approximately \$1/2 to 3/4 of a million dollars and takes on average 3 years to complete.
- NorCal PTAC encouraged transit agencies to use them as a resource to assist small businesses.

Public Participation Meeting - April 11

Presentation: https://www.goldengate.org/assets/1/6/final_public_participation_meeting_presentation_april_11_2022.pdf

Recording: <https://goldengate.webex.com/recording/service/sites/goldengate/recording/533db8799bf3103a9ca9c22ff4ecfe39/playback> Password: ppm411

The BOC offered two separate Public Participation meetings held via the Cisco Webex Platform on April 11 and April 26, 2022. The meetings were open to the public to receive comments and questions on the overall goal setting process, discuss the proposed projected DBE goals from each participating agency, and answer any questions or concerns. The BOC distributed an electronic invitation and event flyer to approximately 9354 businesses. The flyer was advertised in the Small Business Exchange on March 31, 2022 and April 7, 2022 and was promoted on Norcal PTAC's event calendar and website at: <https://www.norcalptac.org/events/business-outreach-committee-boc-public-participation-meeting>.

Public Participation Meeting - April 11:

Registration Total: 57

Public	BOC Member Representatives
48	9
Attendance Total: 41	
Public	BOC Member Representatives
21	20

Comments Received:

- After the goal setting is done, do any agencies follow up with resource availability for the DBE contractor? Different types of assistance are needed for the different markets and subcontractors. An example was given that many DBE subcontractors do not know how to estimate. More assistance in the form of teaching, classes, etc. needs to be given to the DBE community so they learn how to be competitive and get bids. BOC responded stating that technical assistance and DBE supportive services are offered by the BOC. Some challenges are getting firms to participate, but the BOC will definitely look into offering more assistance.
- It was stated that an RFP for professional services is oftentimes less likely to be shown on the transit agencies websites versus capital projects and it is more challenging to find out who will be a prime when you are trying to get on a team. It was also stated that there are financial burdens in professional services. The commenter asked if there are trainings that can be offered to DBEs to get past some of the professional services challenges for developing bids? Lastly, the commenter stated that there are some agencies that have very high goals and many of the agency goals seem low. BOC responded that the BOC will offer trainings for professional services and look into what some of the barriers may be. The reason that goals may be low is that it depends on what types of contracts that are

included in the projected goal and the availability of DBEs for the contracts.

- It was stated that the mentoring and protégé program at Caltrans is a great place to network with primes and get educational opportunities. There is also a VTA supply and diversity program. It was advised that DBEs register for these programs. It was suggested that money needs to be set aside at each agency for DBE education programs on how to maneuver in the government contracting arena. Many DBEs do not understand how to do estimating and how to get a contract with a prime.
- It was stated that emerging A&E firms have a difficult time forming relationships with primes because teams are formed in advance. Many primes are hesitant to work with a smaller DBE firm.
- I appreciate all of you setting goals for us DBE's. Very often we would not otherwise have an opportunity to participate on these projects. These requirements open the doors for us.
- I encourage all agencies to continue to focus on supportive services to bolster tradespersons starting business, residential contractors moving into the public works arena, and firms seeking to grow. Working in the public works arena requires a unique skill set and we need to continue to support the DBE firms that are working for your agencies.
- Thank you for the opportunity to learn about the process.
- Focus on your Technical Support Service Program to build DBE Success!
- Work with the Ethic Chambers And Trade Associations on a Training/Education & Development Accelerator Partnering Program
- Networking with the Primes is the Key!

Questions During Registration:

- How can Diversity/Outreach Inclusion Programs provide the necessary training on estimating, bidding, and project management? This is the help that DBE firms need!

- How to partner with prime contractor
- Upcoming contracts and construction management opportunities.
- Small business network

ATTACHMENT 3

Business Outreach Committee Public Participation Notices



THE BUSINESS OUTREACH COMMITTEE(BOC)
A CONSORTIUM OF BAY AREA TRANSPORTATION AGENCIES



Public Participation Meeting

Virtual Events – Cisco Webex Platform

Registration Required

The BOC hereby notifies all interested parties that member agencies are beginning the process of establishing Triennial Overall Disadvantaged Business Enterprise (DBE) goals for contracts and procurements that may be financed in whole or in part with Federal Transit Administration funds for Federal Fiscal Year 2023-2025. Two sessions offered:

Monday, April 11, 2022
11:30 a.m. – 1:00 p.m. (PST)

[Register Here](#)

Tuesday, April 26, 2022
10:00 a.m. – 11:30 p.m. (PST)

[Register Here](#)

MEETINGS WILL INCLUDE:

- OVERVIEW OF DBE PROGRAM
- DBE GOAL SETTING PROCESS & EXERCISE
- COMMENT PERIOD FOR INPUT ON PROPOSED DBE GOALS
- NOTICE OF UPCOMING CONTRACTING OPPORTUNITIES

WHO SHOULD ATTEND?

Disadvantaged and Small Business Enterprises | Community Based Organizations | Prime Contractors
For questions, contact Artemisé Davenport at adavenport@goldengate.org or 415-257-4581



Participating Agencies:

AC Transit BART Caltrain/SamTrans City of Santa Rosa County Connection GGBHTD
Marin Transit MTC NVTA Santa Cruz Metro SFCTA SFMTA SMART SolTrans Tri Delta Transit
VTA WestCat WETA

The BOC serves the disadvantaged and small business communities. It is the policy of the member agencies participating in the Business Outreach Committee that small businesses owned and controlled by socially and economically disadvantaged individuals are provided equal opportunity to participate in the construction, professional service and procurement activities of their agencies.



March 8, 2022

Dear Business Partner:

The Business Outreach Committee (BOC) invites you to participate in a virtual consultation meeting with Bay Area transit and transportation agencies to share information on the availability of Disadvantaged Business Enterprises (DBEs) and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and agency efforts to establish a level playing field in procurement and contracting activities. The BOC seeks your input on the methodology agencies use to determine their overall DBE goals for Federal Transit Administration (FTA) assisted contracts for Federal Fiscal Year (FFY) 2023 - 2025.

Members of trade associations, chambers of commerce, builders exchanges, and technical resource groups are invited to join in this discussion. We have included a list of proposed discussion topics and contact information for the BOC agency representatives that are participating in this meeting.

Immediately following the consultation session, BOC member agencies will conduct a virtual meeting for the public. The Public Participation meeting will include information on the role of recipients, the DBE goal-setting process, a DBE goal-setting exercise, agencies' proposed overall DBE goals, and an open forum to receive comments and/or suggestions on agencies' proposed DBE goals for the upcoming FFY. We are interested in hearing from you and the disadvantaged and small business community on how agencies can improve their DBE Programs. Please share the attached flyer with your clients.

Here are the details of the Consultation Meeting:

Consultation Session

Monday, April 11, 2022, 9:30 AM – 10:30 AM (PST)

Cisco Webex:

<https://goldengate.webex.com/goldengate/j.php?MTID=m2e2e1e06db3f21038644aabb97939b05>

The goal of the BOC is to assist small, disadvantaged and local firms in doing business with Bay Area transportation agencies. We strive to provide opportunities for small, disadvantaged, and/or local companies to expand their capacity by developing relationships with transit agency staff and the contracting community of the San Francisco Bay Area.

For questions, please contact me at adavenport@goldengate.org or 415-257-4581.

Please join us and provide your input on our efforts.

Respectfully,

Artemisé Davenport

Artemisé Davenport
Chair, Business Outreach Committee

Attachments: Public Participation Flyer

Alameda-Contra Costa
Transit District (AC Transit)
Alameda County
Transportation Commission
(Alameda CTC)
Bay Area Rapid Transit
(BART)
California Department of
Transportation (CALTRANS)
California High Speed Rail
Authority (HSR)
Central Contra Costa Transit
Authority (County
Connection)
City of Rio Vista (Delta
Breeze)
City of Santa Rosa
Golden Gate Bridge,
Highway and Transportation
District (GGBHTD)
Marin Transit
Metropolitan Transportation
Commission (MTC)
Napa Valley Transportation
Authority (NVTA)
Peninsula Corridor Joint
Powers Board (Caltrain)
San Francisco Bay Area
Water Emergency
Transportation Authority
(WETA)
San Francisco County
Transportation Authority
(SFCTA)
San Francisco Municipal
Transportation Agency
(SFMTA)
San Mateo County Transit
District (SamTrans)
Santa Clara Valley
Transportation Authority
(VTA)
Santa Cruz Metropolitan
Transit District (SCMTD)
Solano County Transit
(SolTrans)
Sonoma County Department
of Transportation & Public
Works
Sonoma-Marin Area Rail
Transit District (SMART)
Transbay Joint Powers
Authority (TJPA)
Tri Delta Transit (ECCTA)
Western Contra Costa
Transit Authority (WestCAT)

**Business Outreach Committee
c/o GGBHTD, 1011 Andersen Drive, San Rafael, CA 94901**

Proposed Discussion Topics

1. What are the major barriers for your members in competing for contracting opportunities?
2. What trades are there a lack/plethora of DBE participation?
3. What are some recommended strategies to attract and increase DBE participation?
4. Do you have suggestions for resources and references that the BOC should develop, maintain, and disseminate to your members?
5. How can the Business Outreach Committee assist you in your mission?

The Business Outreach Committee includes Civil Rights Officers and Contract Administrators from:



CALIFORNIA SUB-BID REQUEST ADS

Shimmick Construction Company, Inc.
 1 Harbor Center, Suite 200 • Suisun City, CA 94585
 Phone (707) 759-6858 • Fax (510) 777-5099
 An Equal Opportunity Employer

SBE & DVBE Subcontractor/Supplier Bids Requested For:

Department of Water Resources (DWR)
Salmonid Habitat Restoration and Fish Passage – Big Notch
 Specification No. 22-04
BID DATE: Tuesday, April 12th, 2022 at 2pm
 Email quotes to jmiranda@shimmick.com

Shimmick Construction Company, Inc. is requesting quotes from certified SBE and/or DVBE subcontractors and suppliers in the following scopes of work:

SUBCONTRACTORS: Barrier Rail, Bridge-Rail Concrete, Clear & Grub, Concrete Building, Demolition, Earthwork, Electrical, Environmental, Erosion Control, Fencing, Flatwork, Grinding AC Concrete, Instrumentation, Masonry, Mechanical, CDH Piles, Post Tensioning, Rebar, Signs

SUPPLIERS: Aggregate, Bearing Pads, Expansion Joints, Fabric, Isolation Bearings, Mechanical Equipment, Misc. Metal, Pile Pipe, Sheet Pile, Steel Pipe, Plastic Utility Pipe, Precast Utility, Ready Mix, Valves & Fittings

Project information may be viewed on DWR's website, <https://caleprocure.ca.gov/event/3860/000022389>. To view and download full plans and specifications, please contact Jamie Miranda at jmiranda@shimmick.com for a download link. You may also schedule an appointment via WebEx to discuss the documents during regular business hours.

Should you require any assistance, please contact our lead estimator Charlie Marrow at cmarrow@shimmick.com.

All items of work listed above are made available, even items of work normally performed by Shimmick. Please contact the lead estimator listed above for assistance with breaking down items of work into economically feasible units, with assistance obtaining equipment, supplies, materials, bonding, insurance, estimating, or related assistance. 100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with bonding, insurance or lines of credit contact David Walsh at (707) 798-2280.

Kiewit
 Kiewit Infrastructure West Co.
 2200 Columbia House Blvd., Vancouver, WA 98661
 (360) 693-1478

Request for Disadvantaged Business Enterprise ("DBE") Sub-Quotes and Proposals
 Project Name: I-105 Express Lanes Project – RFP PSB-6667
 Project Location: Interstate 105 Freeway, El Segundo to Norwalk, CA
 Project Owner: Los Angeles County Metropolitan Transportation Authority ("LACMTA")
 Project Proposal Date: April 26, 2022 @ 11am PDT
 This advertisement is in response to LACMTA's DBE Program Requirements
 DBE Contract Goal: 12%

Kiewit Infrastructure West Co. ("Kiewit") is seeking quotes from qualified DBEs to perform as subcontractors, material contractors, supplier professional services and trucks. DBEs must be certified by the California Unified Certification Program (CUCP) by bid proposal due date. DBE certification must include the North American Industry Classification System (NAICS) code(s) for the scope(s) of work you wish to perform as a DBE.

This is a public works project with a Construction Manager/General Contractor (CMGC) contract delivery structure and will be performed in two Phases – Phase 1 and Phase 2. This bid notice is for Phase 1. The project is eligible for FHWA federal-aid funding and is therefore, subject to certain statutes, rules and regulations applicable to work financed in whole or in part with federal funds, including requirements of FHWA Form 1273 and Buy America provisions.

Bid opportunities for pre-construction scopes of work (Phase 1) include, but are not limited to the following: Contract Administration • Engineering Consultant • Environmental Consultant • Estimating / Take-Offs Geotechnical Services • Hazardous Waste Testing • Modeling • MOT Design • Outreach Coordination • Potholing Investigation • Project Team Partnering Consultant • Quality Control • Scheduling Survey • Temporary Engineering • Traffic Control • Trucking • Utility Location Service

Responsive bidders must possess a valid California Contractor's license (as applicable) and provide a acceptable insurance. Bonding for 100% of the resultant agreement may be required. When bonding is required, Kiewit will reimburse bond premiums. Firms seeking contracts in excess of \$100,000, must be prequalified with LACMTA unless exempted.

DBEs INTERESTED IN SUBMITTING PRICING/QUALIFICATIONS are to complete the KIEWIT 105 QUESTIONNAIRE no later than March 29, 2022. Qualified interested bidders will receive Request for Quotes (RFQ) packages through BuildingConnected on March 30, 2022. Quote deadlines are April 16, 2022.

Create a BuildingConnected account (at no cost to Bidder) at <https://app.buildingconnected.com/create-account>. Visit www.kiewit.com/i105project for additional information about the project including plans and specifications, the Kiewit 105 Questionnaire, LACMTA Prequalification and bond assistance. Questionnaire, plans, specifications, and project information are also available for review at Kiewit's local Santa Fe Springs office, 10704 Shoemaker Ave., Santa Fe Springs, CA 90670 Monday thru Friday 7am to 4 pm by appointment.

Kiewit intends to conduct itself in good faith with all DBEs regarding participation on this project. For further information regarding insurance, bonding, project schedule or related assistance with equipment, supplies, materials, please contact Stacia Ooss, Lead Estimator at (913) 928-7109 or L105expresslanesinfo@kiewit.com.

Kiewit Infrastructure West Co. is an Equal Opportunity Employer. Employment decisions are made without regard to race, color, religion, national or ethnic origin, sex, sexual orientation, gender identity or expression, age, disability, protected veteran status or other characteristics protected by law.

THE BUSINESS OUTREACH COMMITTEE(BOC)
 A CONSORTIUM OF BAY AREA TRANSPORTATION AGENCIES

Public Participation Meeting
 Virtual Events – Cisco Webex Platform

Registration Required

The BOC hereby notifies all interested parties that member agencies are beginning the process of establishing Triennial Overall Disadvantaged Business Enterprise (DBE) goals for contracts and procurements that may be financed in whole or in part with Federal Transit Administration funds for Federal Fiscal Year 2023-2025. Two sessions offered:

Monday, April 11, 2022
 11:30 a.m. – 1:00 p.m. (PST)
[Register Here](#)

Tuesday, April 26, 2022
 10:00 a.m. – 11:30 p.m. (PST)
[Register Here](#)

MEETINGS WILL INCLUDE:

- OVERVIEW OF DBE PROGRAM
- DBE GOAL SETTING PROCESS & EXERCISE
- COMMENT PERIOD FOR INPUT ON PROPOSED DBE GOALS
- NOTICE OF UPCOMING CONTRACTING OPPORTUNITIES

WHO SHOULD ATTEND?
 Disadvantaged and Small Business Enterprises | Community Based Organizations | Prime Contractors
 For questions, contact Artemise Davenport at adavenport@goldengate.org or 415-257-4581

time to talk

Participating Agencies:

AC Transit • BART • Caltrain/SamTrans • City of Santa Rosa • County Connection • GGBHTD
 Marin Transit • MTC • NCTA • Santa Cruz Metro • SFCTA • SMTA • SMART • SolTrans • Tri Delta Transit
 VTA • WestCat • WETA

The BOC serves the disadvantaged and small business communities. It is the policy of the member agencies participating in the Business Outreach Committee that small businesses owned and controlled by socially and economically disadvantaged individuals are provided equal opportunity to participate in the construction, professional service and procurement activities of their agencies.

Building a Stronger Construction Workforce to Overcome the Great Resignation

Continued from page 1

bring with them. The industry can capitalize on the shifting job market if opportunities are communicated well.

Bridgit went through a similar challenge. We consistently heard that barriers to entry in tech were high, so we hosted a "Getting into Tech" event to showcase the opportunities that exist outside of just writing code. We sold out in half an hour. We learned that if we presented the full scope of the opportunities available, more people would listen, and we could cast a wider net. This not only helped us grow our team faster, but it built a diverse team with people from different industry backgrounds who continue to bring new perspectives to the table to this day.

How is your own company strategizing to retain talent amidst the Great Resignation?

Passion, purpose, and belonging. Transforming the workforce planning process for an entire industry doesn't happen overnight. Bridgit Bench helps general contractors put their people first and we truly believe in what we're building. Knowing we're making a significant change in our users' lives and the ripple effect it will have throughout their company gives our team an incredible sense of purpose.

At Bridgit, we focus a lot on teamwork and our employees have felt close to each other and supported despite the effects of the pandemic.

Carrying out the vision excites our team and the strong camaraderie and bond between team members has made our company strong, despite the changes in the work environment happening right now.

Do you think more construction firms will prioritize family-friendly policies in the future of work?

We've seen, both with Bridgit and our customers, the impact of prioritizing your people. Knowing your company is looking after your needs and creating a team environment for everyone helps you be excited for the challenges ahead.

When it comes to a people-first approach, we practice what we preach. We've seen the importance of trusting our team and giving them the power to make their own decisions about how they work. Giving this space has allowed our people to perform at their best. At Bridgit we give team members flexibility in location and hours, we have an open vacation policy to empower employees to take time for themselves, and we have expanded our parental leave plan so our people can put their families first. We are intentional in building a diverse team and can proudly say we have a 50/50 gender split across our team of 100 people.

Visit the link below for the full article:
<https://constructionblog.autodesk.com/construction-great-resignation/>

ABANDONMENT OF FICTITIOUS BUSINESS NAME

STATEMENT OF ABANDONMENT OF USE OF FICTITIOUS BUSINESS NAME

The registrant(s) listed below have abandoned the use of the fictitious business name(s):

1) **Busy Bubbles Laundromat**
 Located at 210 College Avenue, San Francisco, CA 94112
 This fictitious business name was filed in the County of San Francisco on **12-17-2020** under file **2020-0392100**

Name and address of Registrants (as shown on previous statement)

Full Name of Registrant #1
Busy Bubbles Laundromat, LLC (CA)
 221 Campana Avenue
 Daly City, CA 94015

This business was conducted by a **A LIMITED LIABILITY COMPANY**

Signed: **Hubert Lee**

This statement was filed with the County Clerk of San Francisco County on

Filed: **Maribel Jaldon**
 Deputy County Clerk
 03/09/2022

03/24/22 + 03/31/22 + 04/07/22 + 04/14/22

STATEMENT OF ABANDONMENT OF USE OF FICTITIOUS BUSINESS NAME

The registrant(s) listed below have abandoned the use of the fictitious business name(s):

1) **Ridea Painting**
 Located at 246 Guttenberg Street, San Francisco, CA 94112
 This fictitious business name was filed in the County of San Francisco on **11/07/2018** under file **A-0383878-00**

Name and address of Registrants (as shown on previous statement)

Full Name of Registrant #1
Isidro Antonio Amaya
 246 Guttenberg Street
 San Francisco, CA 94112

This business was conducted by a **AN INDIVIDUAL**

Signed: **Isidro Antonio Amaya**

This statement was filed with the County Clerk of San Francisco County on

Filed: **Marielyne Nazonza**
 Deputy County Clerk
 03/15/2022

03/24/22 + 03/31/22 + 04/07/22 + 04/14/22

STATEMENT OF ABANDONMENT OF USE OF FICTITIOUS BUSINESS NAME

The registrant(s) listed below have abandoned the use of the fictitious business name(s):

1) **Salon Alta**
 Located at 1881 Hayes Street, San Francisco, CA 94117
 This fictitious business name was filed in the County of San Francisco on **10/23/2013** under file **2013-0354501**

Name and address of Registrants (as shown on previous statement)

Full Name of Registrant #1
Christian Blaa fjell
 91 Los Cerros Place
 Walnut Creek, CA 94598

Full Name of Registrant #2
Cirrus Alta Reichel-Blaa fjell
 91 Los Cerros Place
 Walnut Creek, CA 94598

This business was conducted by a **A MARRIED COUPLE**

Signed: **Christian Blaa fjell**

This statement was filed with the County Clerk of San Francisco County on

Filed: **Giselle Romo**
 Deputy County Clerk
 03/30/2022

04/07/22 + 04/14/22 + 04/21/22 + 04/28/22

CHANGE OF NAME ADVERTISEMENT

CHANGE OF NAME

ORDER TO SHOW CAUSE FOR CHANGE OF NAME

CASE NO. **CNC 21-556471**

PETITIONER OR ATTORNEY
Nicki Griffin
Metoyer Law Offices
 1558 23rd Avenue
 San Francisco, CA 94122

TO ALL INTERESTED PERSONS:
Kraig Douglas Swensrud
 for a decree changing names as follows:

Kraig Douglas Swensrud
 to
Kraig Douglas Swens

2. THE COURT ORDERS that all persons interested in this matter shall appear before this court at the hearing indicated below to show cause, if any, why the petition for change of name should not be granted.

NOTICE OF HEARING
 Date: **May 10, 2022** Time: **9:00 AM**
 Dept.: **103N** Room: **103N**

3. A copy of this Order to Show Cause shall be published in this Small Business Exchange, at least once each week for four successive weeks prior to the date set for hearing on the petition in the Small Business Exchange newspaper of general circulation, printed in this county.

SUPERIOR COURT OF CALIFORNIA,
 COUNTY OF SAN FRANCISCO
 400 MCALLISTER STREET
 SAN FRANCISCO, CA 94102

BOWMAN LIU, Deputy Clerk
 DATED - February 25, 2022

03/31/22 + 04/07/22 + 04/14/22 + 04/21/22

CHANGE OF NAME

ORDER TO SHOW CAUSE FOR CHANGE OF NAME

CASE NO. **CNC 22-556999**

PETITIONER OR ATTORNEY
Tri Dung Thai - Thuy Hoang Linh Tran
 163 Lobos Street, San Francisco, CA 94112

TO ALL INTERESTED PERSONS:
Tri Dung Thai - Thuy Hoang Linh Tran
 for a decree changing names as follows:

a. **Gia Hung Thai** to **Ethan Thai**
 b. **Gia Thu Thai** to **Ivy Thai**
 c. **Gia Uyen Thai** to **Quinn Thai**

2. THE COURT ORDERS that all persons interested in this matter shall appear before this court at the hearing indicated below to show cause, if any, why the petition for change of name should not be granted.

NOTICE OF HEARING
 Date: **May 5, 2022** Time: **9:00 AM**
 Room: **103N**

3. A copy of this Order to Show Cause shall be published in this Small Business Exchange, at least once each week for four successive weeks prior to the date set for hearing on the petition in the Small Business Exchange newspaper of general circulation, printed in this county.

SUPERIOR COURT OF CALIFORNIA,
 COUNTY OF SAN FRANCISCO
 400 MCALLISTER STREET
 SAN FRANCISCO, CA 94102

KAREN VALDES, Deputy Clerk
 DATED - March 24, 2022

03/31/22 + 04/07/22 + 04/14/22 + 04/21/22



EVENTS & SEMINARS

THE BUSINESS OUTREACH COMMITTEE(BOC)

A CONSORTIUM OF BAY AREA TRANSPORTATION AGENCIES

Public Participation Meeting

Virtual Events – Cisco Webex Platform

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 For questions, contact Artemisè Davenport at adavenport@goldengate.org or 415-257-4581

Participating Agencies:

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WOMEN

ELEVATING

WOMEN

Women Elevating Women: A Day of Health, Wealth & Empowerment
 Date and time: **Sat, April 30, 2022 • 11:00 AM – 4:00 PM PDT**
 Location: **Michelle Obama Center**
5870 Atlantic Avenue • Long Beach, CA 90805

Women Elevating Women: A Day of Health, Wealth & Empowerment is back for 2022! We will be live and in person all day from 11AM - 4PM!

Join us for a powerful, jam-packed event in which we will pour into and empower other women in the areas of business, health, wealth and more! We discuss everything from fitness, how to form a nonprofit, how to get your business certificated, how to file business taxes, how to establish business credit, how to purchase a home, asset protection, how to create balance and avoid burnout, turning your career into a business to cryptocurrency. It's a day you don't want to miss!

Register here: <https://www.eventbrite.com/e/women-elevating-women-a-day-of-health-wealth-empowerment-tickets-220965292137?aff=ebdssbdstsearch>



BUSINESS OUTREACH COMMITTEE (BOC) PUBLIC PARTICIPATION MEETING

📅 Monday, April 11, 2022 11:30am to 1:00pm

🆓 FREE

The BOC hereby notifies all interested parties that member agencies are beginning the process of establishing Triennial Overall Disadvantaged Business Enterprise (DOB) goals for contracts and procurements that may be financed in whole or in part with Federal Transit Administration funds for Federal Fiscal Year 2023-2025.

Hosted by: Arnesise Davenport

Agenda:

- I. Welcome and Introductions
- II. Overview of DOB Program
- III. Recipient Role
- IV. DOB Goal Setting Process
- V. DOB Goal-Setting Exercise
- VI. Agencies' Proposed DOB Goals
- VII. Open Forum - Public Comments

REGISTER NOW

adavenport@goldengate.org
415.257.4581

Location: Virtual (webinar)
See map: [Google Maps](#)

REGISTRATION IS REQUIRED

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GET FREE GUIDANCE FROM OUR SPECIALISTS

To receive one-on-one counseling, complete our online application and a member of Norcal PTAC will follow-up with you and help you achieve your procurement goals.

APPLY NOW



BUSINESS OUTREACH COMMITTEE (BOC) PUBLIC PARTICIPATION MEETING

Tuesday, April 26, 2022 10:00am to 11:30am

FREE

The BOC hereby notifies all interested parties that member agencies are beginning the process of establishing Triennial Overall Disadvantaged Business Enterprise (DBE) goals for contracts and procurements that may be financed in whole or in part with Federal Transit Administration funds for Federal Fiscal Year 2023-2025.

Hosted by: Artemise Davenport

Agenda:

- I. Welcome and Introductions
- II. Overview of DBE Program
- III. Recipient Role
- IV. DBE Goal Setting Process
- V. DBE Goal-Setting Exercise
- VI. Agencies' Proposed DBE Goals
- VII. Open Forum - Public Comments

REGISTER NOW

adavenport@goldengate.org
415.257.4581

Location: Virtual (webinar)
See map: Google Maps

REGISTRATION IS REQUIRED

Share This EMAIL FACEBOOK LINKEDIN TWITTER PINTEREST

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APPLY NOW

	A	B	C	D	E	F	G	H
1	CBO Mail List							
2	Organization Name	Street	City	State	Zip	Contact Name	Contact Position	Phone
3	AFRICAN AMERICAN CHAMBER OF COMMERCE	333 Hegenberger Road, Suite 369	Oakland	CA	94621			510-268-1600
4	AMERICAN COUNCIL OF ENGINEERING COMPANIES	1303 J Street, Suite 450	Sacramento	CA	95814	Brad Dieme	Executive Director	916/441-7991
5	AMERICAN INDIAN CHAMBER OF COMMERCE OF CALIFORNIA	633 West Fifth Street, 26th Floor	Los Angeles	CA	90071			213-440-3232
6	ANENAMERICA WOMEN'S BUSINESS CENTER EAST BAY	1470 Fruitvale Ave., Suite 5	Oakland	CA	94601	Darleen Neel	Director	510-533-5240
7	ANENAMERICA WOMEN'S BUSINESS CENTER, SAN JOSE	210 N. 4th Street, Suite 205	San Jose	CA	95112	Steve Dial	CEO	408-326-2669
8	ASIA AMERICA MULTITECHNOLOGY ASSOCIATION	555 Bryant Street #932	Palo Alto	CA	94301			
9	ASIAN AMERICAN ARCHITECTS ENGINEERS (AAAE)	1167 Mission St., 4th Floor	San Francisco	CA	94103	Ben Au	President	415/928-5910
10	ASIAN BUSINESS LEAGUE OF SAN FRANCISCO	PO Box 191345	San Francisco	CA	94119			
11	ASIAN INC.	1167 Mission St., 4th Floor	San Francisco	CA	94103			415/928-5910
12	ASSOCIATED BUILDERS AND CONTRACTORS NORTHERN CALIFORNIA	4577 Las Positas Road Unit C	Livermore	CA	94551	Deborah Maus	President/CEO	925/474-1300
13	ASSOCIATED GENERAL CONTRACTORS OF CALIFORNIA							916-371-2422
14	BAY AREA BUILDERS EXCHANGE	3055 Alvarado Street	San Leandro	CA	94577			510/483-8880
15	BAY AREA CHAPTER AMERICAN SUBCONTRACTORS ASSOCIATION	425 Market Street, Suite 2800	San Francisco	CA	94105	Dominic Ashley	Outreach	415-486-7076
16	BREAKFAST OF CHAMPIONS					Connie Ng-Wong	Contract Compliance Officer	510-627-1390
17	BUILDERS' EXCHANGE OF STOCKTON	4561 Quail Lakes Drive, STE B2	Stockton	CA	95207	Shannon Hurles	Executive Director	209/478-1000
18	BUILDERS EXCHANGE OF SAN FRANCISCO	850 South Van Ness Ave.	San Francisco	CA	94110	Deanna Johnson	Executive Director	415/282-8220
19	BUILDERS' EXCHANGE OF SANTA CLARA COUNTY	400 Reed Street	Santa Clara	CA	95050			408/727-4000
20	CA DEPARTMENT OF GENERAL SERVICES OFFICE OF SMALL BUSINESS CERTIFICATION AND RESOURCES	707 3rd Street	Sacramento	CA	95605	Bruce Betts		916-375-4769
21	CALASIAN CHAMBER OF COMMERCE	1610 R Street, Suite 322	Sacramento	CA	95811	Pat Fong Kushida	President & CEO	916-446-7883
22	CALIFORNIA BLACK CHAMBER OF COMMERCE	1600 Sacramento Inn Way, Suite 232	Sacramento	CA	95815	Jay King	President/CEO	916-467-8878
23	CALIFORNIA DEPT. OF GENERAL SERVICES PROCUREMENT DIVISION/OFFICE OF SMALL AND DISABLED VETERAN BUSINESS ENTERPRISE SERVICES	707 Third Street, 1st Floor, Room 400	West Sacramento	CA	95605			916-375-4940
24	CALIFORNIA HISPANIC CHAMBERS OF COMMERCE	1510 J Street, Suite 110	Sacramento	CA	95814			916-444-2221
25	CALIFORNIA PUBLIC UTILITIES COMMISSION SMALL BUSINESS PROGRAM	505 Van Ness Avenue	San Francisco	CA	94102	Bezwat Dilgassa	Small Business Liaison	800-253-0500
26	CALIFORNIA UNIFIED CERTIFICATION PROGRAM (CUCPI)/O BAY AREA RAPID TRANSIT DISTRICT	300 Lakeside Drive, 18th Floor	Oakland	CA	94607			510/664-6195
27	CALMENTOR PROGRAM	111 West Grand Avenue	Oakland	CA	94612	Kayla Miller	Consultant	
28	CENTRE CITY DEVELOPMENT CORPORATION	193 Horten Plaza	San Diego	CA	92101			619-235-2222
29	CHINESE FOR AFFIRMATIVE ACTION	17 Walter U. Lum Place	San Francisco	CA	94108			415-274-6750
30	CITIBANK, N.A.							
31	OAKLAND DOWNTOWN FINANCIAL CENTER	1325 Broadway	Oakland	CA	94612	Asad Anwer	Vice President	510/834-3883
32	CITY OF SAN JOSE OFFICE OF ECONOMIC DEVELOPMENT	200 E. Santa Clara St., 17th Floor	San Jose	CA	95113	Nanci Klein		408-535-8181
33	COMTO NORTHERN CALIFORNIA	PO Box 71855	Oakland	CA	94612	Shella Evans-Peguese	President	
34	CONSTRUCTION BID SOURCE	PO Box 1735	Templeton	CA	93465			1-888-786-9450
35	DBE CONTRACTOR	1 Avenue of The Palms, Ste 415	San Francisco	CA	94130	Ms. Julie Berry	Cal-Con Pumping	415-401-9838
36	DBE GOODFAITH, INC.	PO Box 521	Newark	CA	94560	Jose Altamirano	Director of Operations	877/802-3394
37	EAST BAY SCORE	PO Box 429	Alameda	CA	94501			510/273-6611
38	EAST BAY SMALL BUSINESS DEVELOPMENT CENTER	25800 Carlos Bee Boulevard VBT 346	Hayward	CA	94542		Director	(925) 671-4570
39	EAST BAY WOMEN IN BUSINESS ROUNDTABLE C/O OAKLAND METROPOLITAN CHAMBER	1333 Broadway, Plaza Level Suite 100	Oakland	CA	94612			510/874-4800
40	FACE - REDWOOD RESOURCES					Schena Rourk	President/CEO	
41	FILIPINO AMERICAN CHAMBER OF COMMERCE OF SILICON VALLEY	2086 Walsh Avenue, Ste. B1	Santa Clara	CA	95050			408/283-0833
42	FOUNDATION FOR FAIR CONTRACTING	3807 Pasadena Avenue Suite 150	Sacramento	CA	95821	Jesse Jimenez	Executive Director	916/487-7871
43	HISPANIC CHAMBER OF COMMERCE ALAMEDA COUNTY	2 Embarcadero Center, 8 FL	San Francisco	CA	94111			415-572-3568
44	HISPANIC CHAMBER OF COMMERCE OF CONTRA COSTA	1950 N. California Blvd 8th Floor, Suite 24	Walnut Creek	CA	94596	Douglas Lezameta	President	925-558-8781
45	HISPANIC CHAMBER OF COMMERCE OF MARIEN							415/721-9686
46	HISPANIC CHAMBER OF COMMERCE OF SILICON VALLEY	1887 Monterey Road #215	San Jose	CA	95112	Dennis King	Executive Director	408-248-4800
47	HISPANIC CHAMBER OF COMMERCE OF SONOMA COUNTY	3033 Cleveland Avenue #306	Santa Rosa	CA	95403			707/575-3648
48	HORIZONS UNLIMITED	440 Potrero Avenue	San Francisco	CA	94110	Celina Lucero	Executive Director	415-487-6700
49	INDUSTRY COUNCIL FOR SMALL BUSINESS DEVELOPMENT	3141 Stevens Creek Blvd #358	San Jose	CA	95117			408-733-2374 x41
50	J.R. OLSEN BONDS & INSURANCE BROKERS, INC.	7407 Topanga Canyon Boulevard	Canoga Park	CA	91303	Hope Olsen	President	818-227-2620
51	JAPANESE CHAMBER OF COMMERCE OF NORTHERN CALIFORNIA	595 Tower Lane, Suite 345	Foster City	CA	94404	Tasha Yorozu	President	650-522-8500
52	LA RAZA ROUNDTABLE DE CALIFORNIA	749 Stony Road	San Jose	CA	95122	Victor Garza		
53	LAWYERS COMMITTEE FOR CIVIL RIGHTS	131 S. Square Street, Suite 400	San Francisco	CA	94105	Ella Vafai, Esq.	Executive Director	
54	LINK 2000	79 - 28th Street	San Francisco	CA	94110	Michael Juarez	President	415/824-6720
55	MARIN BUILDERS ASSOCIATION	660 Las Gallinas Avenue	San Rafael	CA	94903	Rick Wells	CEO	415/462-1320
56	MINORITY BUSINESS CONSORTIUM	111 West St. John Street, Suite 702	San Jose	CA	95113	Walter Wilson	President	408-660-9171
57	MISSION ECONOMIC DEVELOPMENT AGENCY (MEDA)	2301 Mission St. #301	San Francisco	CA	94110	Luis Granados	CEO	415/282-3334
58	MISSION HIRING HALL	3080 16th Street	San Francisco	CA	94103			415-626-1919
59	NAPA SONOMA SMALL BUSINESS DEVELOPMENT CENTER C/O NAPA VALLEY COMMUNITY COLLEGE	2277 Napa Valley's Highway Building 3300	Napa	CA	94558	Cathy Balach	Director	707-595-0060
60	NATIONAL ASSOCIATION OF MINORITY CONTRACTORS NORTHERN CALIFORNIA	8100 Capwell Drive	Oakland	CA	94621	Pete Varma	Chapter President	877-791-1630
61	NATIONAL ASSOCIATION OF SURETY BOND PRODUCERS (NASBP)	7735 Old Georgetown Road, Suite 900	Bethesda	MD	20814			240-200-1270
62	NATIONAL ASSOCIATION OF WOMEN BUSINESS OWNERS (NAWBO) SAN FRANCISCO BAY AREA CHAPTER	PO Box 428	San Francisco	CA	94108	Nooshin Behroyan	Chapter President	
63	NATIONAL ASSOCIATION OF WOMEN IN CONSTRUCTION (NAWIC)	327 S. Adams St.	Fort Worth	TX	76104			817/877-5551
64	NATIONAL BUILDERS CONTROL	2039 Shattuck Avenue, Suite 200	Berkeley	CA	94704			510-990-6482
65	NATIONAL CENTER FOR AMERICAN INDIAN ENTERPRISE DEVELOPMENT	953 E. Juamita Avenue	Mesa	AZ	85204	Yvette Fielder	Program Director	480-545-1298
66	NATIONAL ORGANIZATION OF MINORITY ARCHITECTS SAN FRANCISCO CHAPTER	P.O. Box 190638	San Francisco	CA	94119	Julia Weatherspoon	President	415/957-2750
67	NAWBO SILICON VALLEY	P.O. Box 2696	Santa Clara	CA	95055			408/257/3857
68	NORCAL MECHANICAL CONTRACTORS ASSOCIATION	78 Cernon Street, Suite D	Norcal	CA	95688	Alex Hall	Executive Vice President	510-679-3862
69	NORCAL PTAC	1 Harpst Street	Arcata	CA	95521	Taylor Bowes	Director	707-267-7561
70	NORTH BAY BLACK CHAMBER OF COMMERCE	PO Box 11262	Santa Rosa	CA	95406			707-385-9862
71	NORTHERN CALIFORNIA MINORITY BUSINESS ENTERPRISE CENTER (Operated by Asian Inc.)	3031 Tischway Ste 80	San Jose	CA	95128	Tony Tang	Project Director	408/998-8058 x 11
72	NORTHERN CALIFORNIA VETERANS BUSINESS OUTREACH CENTER	490 Chadbourne Rd Ste #A137	Fairfield	CA	94534			916-527-8400
73	OAKLAND BUILDERS ALLIANCE	300 Frank H. Ogawa Plaza #222	Oakland	CA	94612	Laura Sarapochillo	Director	510-463-6364
74	OAKLAND SMALL BUSINESS DEVELOPMENT CENTER	1 Frank H. Ogawa Plaza	Oakland	CA	94612			510-238-7398
75	OAKLAND SMALL BUSINESS GROWTH CENTER	675 Hegenberger Road, Suite 201	Oakland	CA	94621			
76	OFFICE OF COMMUNITY INVESTMENT AND INFRASTRUCTURE	One South Van Ness Ave., 3th Floor	San Francisco	CA	94103	George Bridges	Contract Compliance	(415) 749-2400
77	PENDERGAST CONSULTING GROUP	1 Avenue of the Palms, Suite 304	San Francisco	CA	94120	Paul Pendergast	Owner	415-621-0600
78	SACRAMENTO MDA BUSINESS CENTER	1610 R Street, Suite 328	Sacramento	CA	95811			916-446-7883
79	SACRAMENTO REGIONAL BUILDERS EXCHANGE	5370 Elvas Avenue	Sacramento	CA	95819	Timothy A. Murphy	CEO	916-442-8991
80	SAN FRANCISCO AFRICAN AMERICAN CHAMBER OF COMMERCE	1485 Bayshore Boulevard, Suite 427, Box 158	San Francisco	CA	94124	Dr. Matthew Ajlake	President	415-749-6400
81	SAN FRANCISCO CHAMBER OF COMMERCE	235 Montgomery Street, Suite 760	San Francisco	CA	94104			415-392-4520
82	SAN FRANCISCO FILIPINO CULTURAL CENTER	814 Mission Street	San Francisco	CA	94103			415-334-8318
83	SAN FRANCISCO HUMAN RIGHTS COMMISSION	25 Van Ness Avenue, 8th Floor	San Francisco	CA	94102			415-332-2500
84	SAN FRANCISCO SCORE	455 Market St., Ste 600	San Francisco	CA	94105			415-764-4964
85	SBRCT SOUTH-WEST REGION	1610 R Street, Suite 328	Sacramento	CA	95811	Sonia Dueñas Navarro	Director	916-389-7480
86	SILICON VALLEY BLACK CHAMBER OF COMMERCE	6203 San Ignacio Ave, Ste #110 PMB 148	San Jose	CA	95110	Sam Washington	President	510-288-8806
87	SILICON VALLEY SCORE COUNSELORS TO AMERICA'S SMALL BUSINESS C/O SAN JOSE CHAMBER OF COMMERCE	PO Box 149	San Jose	CA	95103	Bridget Weston	CEO	408/453-6237
88	SILICON VALLEY VIETNESE AMERICAN CHAMBER OF COMMERCE	1376 North 4th Street, Suite #102	San Jose	CA	95112	Nancy Kieu Nga Avila		408-673-7181
89	SMALL BUSINESS CALIFORNIA	2311 Taraval Street	San Francisco	CA	94116	Scott Hauge	President	415/680-2188
90	SMALL BUSINESS COMMISSION	City Hall, Ste 448. 1 Dr. Carlton B. Goodlett Place	San Francisco	CA	94102	Kerry Birnbach	Comission Secretary	415-554-6134
91	SMALL BUSINESS DEVELOPMENT CENTER LEAD CENTER/HUMBOLDT STATE UNIVERSITY	House 71, 1 Harpst Street	Arcata	CA	95521		Director	833-375-7232
92	SMALL BUSINESS EXCHANGE (SBE), INC.	1160 Battery Street East Suite #100	San Francisco	CA	94111			415/778-6250
93	SOCIETY OF MARKETING PROFESSIONALS							
94	SOLOANO NAPA SMALL BUSINESS DEVELOPMENT CENTER	500 Chadbourne Road	Fairfield	CA	94534	Tim Murrill	Center Director	707-646-1071
95	SONOMA SMALL BUSINESS DEVELOPMENT CENTER C/O SANTA ROSA METRO CHAMBER	50 Old Courthouse Square, Suite 110	Santa Rosa	CA	95404	Louise Dawson	Director	707-595-0060
96	SUPPLIER CLEARINGHOUSE OF THE PUBLIC UTILITIES COMMISSION	3525 Hyland Avenue, Suite 135	Costa Mesa	CA	92626			800/359-7998
97	SURETY INFORMATION OFFICE (SIO)							202/686-7463
98	THE HISPANIC CHAMBERS OF COMMERCE OF SAN FRANCISCO	3597 Mission St	San Francisco	CA	94110	Carlos Solorzano-Cuadra	CEO	415-735-6120
99	TRADESWOMEN, INC	337 17th Street, Suite 204	Oakland	CA	94612	Meg Vasey	Executive Director	510-891-1243
100	U.S. DEPARTMENT OF TRANSPORTATION OFFICE OF SMALL & DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	1200 New Jersey Avenue, SE	Washington	D.C.	20590	Ledra Post		855-368-4200
101	U.S. PAN ASIAN AMERICAN CHAMBER OF COMMERCE - WESTERN CHAPTER	275 Fifth Street, Floor 2	San Francisco	CA	94103	Sandhya Makkamala	Co-President	1-800-696-7818
102	U.S. SMALL BUSINESS ADMINISTRATION SAN FRANCISCO DISTRICT OFFICE	455 Market Street, #600	San Francisco	CA	94105	Julie Clowes	District Director	415/744-6820
103	WESTERN REGIONAL MINORITY SUPPLIER DEVELOPMENT COUNCIL	80 Swan Way, Suite 245	Oakland	CA	94621	Cecil Plummer	President	510-886-2555
104	WOMEN CONSTRUCTION OWNERS AND EXECUTIVES USA	1032 15th Street NW Suite 300	Washington	D.C.	20005			202-276-0646
105	WOMEN IN CONSULTING SAN FRANCISCO Chapter	P.O. Box 36255	San Jose	CA	95158	Kathryn Gorges	President	408/266-9658
106	WORKING SOLUTIONS	930 Montgomery Street, Suite 400	San Francisco	CA	94133	Sara Razavi	CEO	415-780-1217
107	YEI ENGINEERS	7677 Oakport Street, Suite 200	Oakland	CA	94621			510-383-1050

1	Public Participation Meeting Attendees		
2	Meeting Name	Name	Attendee Email
3	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Brandalyn Tramel	btramel@srcity.org
4	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Artemise Davenport	adavenport@goldengate.org
5	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Brooklyn Moore Green	brooklynpillar8@gmail.com
6	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Julie Clowes - SBA	
7	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Phillip Halley AC Transit	
8	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Mike-WestCAT	mike@westcat.org
9	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Luz Campos	lcampos@bayareametro.gov
10	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Reilly - SolTrans	reilly@soltransride.com
11	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Kristina Martinez - County Connection	kmartinez@cccta.org
12	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Tania Babcock	tbabcock@eccta.org
13	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Oscar Quintanilla TJPA	oquintanilla@tjpa.org
14	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Shawn Sosa	ssosa@srcity.org
15	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Yuri Koslen	ykoslen@srcity.org
16	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Keith Green	kgreen@marintransit.org
17	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Jennifer Mena	jennifer.mena@vta.org
18	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Terence Candell	candell@watertransit.org
19	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Joan Jeffries	jjeffries@scmt.com
20	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Lauren Gulate WETA	gulate@watertransit.org
21	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Stella	
22	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	liz	
23	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Joe Towner	jtowner@bart.gov
24	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Ayanna Nobles	ayanna.nobles@dot.ca.gov
25	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	liz	
26	BOC Consultation Meeting - Triennial Overall DBE Goal FFY 2023-2025	Artemise Davenport	adavenport@goldengate.org
27			
28	Webinar Name	Name	Attendee Email
29	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Artemise Davenport	adavenport@goldengate.org
30	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Brooklyn Moore Green	brooklynpillar8@gmail.com
31	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Luz Campos - MTC	lcampos@bayareametro.gov
32	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Shawn Sosa - Santa Rosa CityBus	ssosa@srcity.org
33	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Phil Williams	phil.williams@groupsync365.com
34	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Joan Jeffries	jjeffries@scmt.com
35	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Stella Becerra	stella.becerra@vta.org
36	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Reilly - SolTrans	reilly@soltransride.com
37	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Terence Candell	candell@watertransit.org
38	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Mike-WestCAT	mike@westcat.org
39	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	thomas le	thomas.le@vta.org
40	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	thomas le	thomas.le@vta.org
41	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Kristina Martinez - County Connection	kmartinez@cccta.org
42	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Jennifer Mena, VTA	jennifer.mena@vta.org
43	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Keith Green	kgreen@marintransit.org
44	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Erin Hanigan	ehanigan@anchorcm.com
45	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	steve cesio	stevecesio@gmail.com
46	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Joe Towner	jtowner@bart.gov
47	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Oscar Quintanilla - TJPA	oquintanilla@tjpa.org
48	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Lauren Gulate WETA	gulate@watertransit.org
49	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Yuri Koslen	ykoslen@srcity.org
50	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Raul L	raul.laborin@wsp.com
51	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Rachael Keish	rachael@keishenv.com
52	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Tania Babcock	tbabcock@eccta.org
53	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Beci Anderson	rebecca@becielectric.com
54	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Maitjitan Welke	mwelke@cmitsolutions.com
55	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Ed Duarte	eduarde@atzeccm.com
56	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Sarah Goldspink	sarah@keishenv.com
57	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Andrea Lowe	alowel@lowecg.com
58	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Rosalie Silva	rsilva@silvagg.com
59	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	judy singharath	judy@imwis.com
60	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Remi Awosanya	remi.awosanya@vta.org
61	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Allen Wong	awong@vsceinc.com
62	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Ricardo Rodriguez	ricardorodriguez@tricitus.com
63	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Sergio	shsabogal@acciona.com
64	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	tarrell	tgamble@brv-llc.com
65	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Bernardo Hernandez - Jacobs	bernardo.hernandez@jacobs.com
66	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Remi Awosanya	remi.awosanya@vta.org
67	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Sergio	shsabogal@acciona.com
68	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	yesednia	pdlgeneralconstruction54@gmail.com
69	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Lewis Clinton	lewis@titanglobalmgt.com
70	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Damon Dorn	damon.dorn@hsr.ca.gov
71	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Kathy	kwipmech@gmail.com
72	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Regina Jones	rjones@accuratescreens.com
73	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Brooklyn Moore Green	brooklynpillar8@gmail.com
74	Public Participation Meeting - Overall DBE Triennial Goal FFY 2023-2025	Brooklyn Moore Green	brooklynpillar8@gmail.com
75			
76			

THE BUSINESS OUTREACH COMMITTEE (BOC)
A CONSORTIUM OF BAY AREA TRANSPORTATION AGENCIES



MEET THE BUYERS PROCUREMENT FORUM

Expand your business with public transit and transportation agencies

Meet BOC representatives, and BOC purchasing and contracting staff

Gain strategies for success

Learn about upcoming contracting opportunities

Share your Capabilities Statement

[Click here](#) to upload files.



Thursday, January 27, 2022 | 11:00 a.m. – 12:30 p.m.

Virtual Event – Zoom Platform

Disadvantaged and Small Business Enterprises are highly encouraged to attend!

[Register Here](#)

For questions, contact Luz Campos, lcampos@bayareametro.gov or 415-778-5390.



The BOC serves the disadvantaged and small business communities. It is the policy of the member agencies participating in the Business Outreach Committee that small businesses owned and controlled by socially and economically disadvantaged individuals are provided equal opportunity to participate in the construction, professional service and procurement activities of their agencies.

THE BUSINESS OUTREACH COMMITTEE (BOC) A CONSORTIUM OF BAY AREA TRANSPORTATION AGENCIES

Participating Firms:



MEET THE PRIMES

PROFESSIONAL SERVICES

Thursday, October 21, 2021

1:00 p.m. – 2:30 p.m.

The Business Outreach Committee (BOC) will host a Meet the Primes Networking event in a virtual format to introduce small and disadvantaged businesses to Professional Service primes and representatives of the region's public transit and transportation agency members.

Discussion Topic: Barriers to new DBE/SBE entry

Disadvantaged and Small Business Enterprises encouraged to attend!

[Register Here](#)

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YOU ARE INVITED TO The Business Outreach Committee (BOC)

A Consortium of Bay Area Transportation Agencies

“How to do Business with Public Transportation Agencies”

Zoom Networking Event

Thursday, May 13, 2021

12:00 p.m. to 1:00 p.m.

[Register Here](#)

PARTICIPATING AGENCIES

- AC TRANSIT
- ALAMEDA CTC
- BART
- CALTRANS
- CALIFORNIA HIGH SPEED RAIL (HSR)
- COUNTY CONNECTION
- GGBHTD
- LAVTA
- MARIN TRANSIT
- MTC
- NVTA
- CALTRAIN
- WETA
- SFCTA
- SFMTA
- SCMTD
- SAMTRANS
- VTA
- SCMTD
- SOLTRANS
- SMART
- TJPA
- TRI DELTA TRANSIT (ECCTA)
- WESTCAT

This is an opportunity to connect disadvantaged and small businesses with participating transit and transportation agencies and government entities.

Does your company provide: planning, design, engineering, analysis, contracting, communications, surveys, consulting, information technology or other services that can help transportation agencies serve the community?

- Learn about current & upcoming contracting opportunities
- Network with public agency's staff and other small businesses
- Expand your business with transit & government entities

The BOC serves our disadvantaged and small business communities. It is the policy of the member agencies participating in the Business Outreach Committee that small businesses owned and controlled by socially and economically disadvantaged individuals are provided equal opportunity to participate in the construction, professional service and procurement activities of their agencies.



How to do Business with Public Transportation Agencies Registration List

Order #	Order Date	First Name	Last Name	Email	Quantity
1.697E+09	2021-04-22	Ayanna	Nobles	ayanna.nobles@dot.ca.gov	1
1.698E+09	2021-04-22	Rachael	Keish	rachael@keishenv.com	1
1.698E+09	2021-04-22	Christine	Karg-Palreiro	christine@keishenv.com	1
1.704E+09	2021-04-28	Jerrica	Hau	jerrica.hau@flysfo.com	1
1.704E+09	2021-04-28	Holli	Thier	hollithier@gmail.com	1
1.704E+09	2021-04-28	Paula	Wong	paula@accendnetworks.com	1
1.704E+09	2021-04-28	Brad	Thomas	brad@graphicuser.com	1
1.704E+09	2021-04-28	Alfredo	Andrade	Alfredo@aapacificbuilders.com	1
1.704E+09	2021-04-28	Shawn	Coleman	scoleman@davidengcorp.com	1
1.704E+09	2021-04-28	Bobby	Laster	Bjlaster@msn.com	1
1.704E+09	2021-04-28	Miguel	Galarza	mgalarza@yerba-buena.net	1
1.704E+09	2021-04-28	Liam	Roberts	liam@frontlineconstruction.com	1
1.704E+09	2021-04-28	SARAH	MADRIGAL	smadrigal@goldenbayfence.com	1
1.704E+09	2021-04-28	William	Lim	wlim@clarisstrategy.com	1
1.704E+09	2021-04-28	marisela	Barbosa	mb@monarchengineers.com	1
1.704E+09	2021-04-28	Kamie	Stephen	kamie@artemia.com	1
1.704E+09	2021-04-28	BALAKRISHNA	VASISHTA	BVASISHTA@GMAIL.COM	1
1.704E+09	2021-04-28	Karen	Mar	karen@marjang.com	1
1.704E+09	2021-04-28	Regina	Jones	rjones@accuratescreens.com	1
1.704E+09	2021-04-28	Lina	Tan	lina@pilot-construction.com	1
1.704E+09	2021-04-28	Tony	Beaman	tony.beaman@hackingsolutions.com	1
1.704E+09	2021-04-28	Nicole	Rieth	nrieth@mtshastaengineering.com	1
1.704E+09	2021-04-28	Irshad	Rasheed	insidesales@sanveo.com	1
1.704E+09	2021-04-28	Mike	Loza	mikeloza@sanveo.com	1
1.704E+09	2021-04-28	Jennifer	Pacheco-Robinson	Robinsonsweeping@yahoo.com	1
1.704E+09	2021-04-28	frank	yankey	frank@waterdamagerecovery.net	1
1.704E+09	2021-04-28	Chris	Bradley	chris.bradley@westint.com	1
1.704E+09	2021-04-28	Terrence	Cole	cterrence2@gmail.com	1
1.704E+09	2021-04-28	Hafsa	Burt	hburt@hbaarchitects.com	1
1.704E+09	2021-04-28	Joseph	Newfield	joseph@mostlikelyto.com	1
1.704E+09	2021-04-28	Stephanie	Moreno	stephanie@waterdamagerecovery.net	1
1.704E+09	2021-04-28	Herman	Adams	herman@bgiconstruction.com	1
1.704E+09	2021-04-28	Michael	Baines	bainesgroupinc1110@sbcglobal.net	1
1.704E+09	2021-04-28	Moura	Borisova	msmoura@blackbearsecurity.com	1

1.704E+09	2021-04-28	Jennifer	Arellano	jennifer.arellano@worksters.com	1
1.704E+09	2021-04-28	Van	Boone	vboone@amtek.net	1
1.704E+09	2021-04-28	Cindy	G	cindy@technostruct.com	1
1.704E+09	2021-04-28	Linda	Hunter	l.hunter@circlepoint.com	1
1.704E+09	2021-04-28	Maureen	Joyce	maureen@rjsdesign.com	1
1.704E+09	2021-04-28	Sandra	Floyd	sandra.floyd@ocsi.co	1
1.704E+09	2021-04-28	Kit	Floyd	kit.floyd@ocsi.co	1
1.704E+09	2021-04-28	Muhammad	Rafique	rafique@patrol-security.com	1
1.704E+09	2021-04-28	Charles	Schembri	charles@schembri.com	1
1.704E+09	2021-04-28	Vincent	Salimi	vincent@salimicm.com	1
1.704E+09	2021-04-28	Morad	Hararah	morad@innoactivegroup.com	1
1.704E+09	2021-04-28	Lonna	Denny	lonnadenny@sbcglobal.net	1
1.704E+09	2021-04-28	James	Mabrey	jamesmabrey@yadejs.com	1
1.704E+09	2021-04-28	John	Imhoff	johnhimhoff@gmail.com	1
1.704E+09	2021-04-28	abbey	michaels	a.michaels@conveyinc.com	1
1.704E+09	2021-04-28	Tana	Harris	tana@harrishoisting.com	1
1.704E+09	2021-04-28	Nicole	Burgess	nicole@harrishoisting.com	1
1.704E+09	2021-04-28	Robo	Gerson	robo@siolstudios.com	1
1.705E+09	2021-04-28	Lillian	Chan	lsmchan@theuracare.com	1
1.705E+09	2021-04-28	Mitch	DeFreitas	mitch@mdcpm.com	1
1.705E+09	2021-04-28	Sofia	Zander	sofia@sofiazander.com	1
1.705E+09	2021-04-28	Juliana	Sommer	juliana@prioritygraphics.com	1
1.705E+09	2021-04-28	Dollene	Jones	dcjdrivingsuccessively@gmail.com	1
1.705E+09	2021-04-28	Jessie	Vidrio	jvidrio@msn.com	1
1.705E+09	2021-04-29	Tony	Parker	tony@cardinal-uas.com	1
1.705E+09	2021-04-29	Brian	Ho	brian.ho@omg3goods.com	1
1.705E+09	2021-04-29	Elizabeth	Tene	Elizabeth@accessgcinc.com	1
1.705E+09	2021-04-29	Martin	Solorzano	msolorzano@solheriron.com	1
1.705E+09	2021-04-29	Jonathan	Villet	jonathan.villet@owcom.com	1
1.705E+09	2021-04-29	Tim	Seufert	tseufert@nbsgov.com	1
1.706E+09	2021-04-29	barbara	Stephenson	barbara@300feetout.com	1
1.706E+09	2021-04-29	Badri	Prasad	Badri@olmm.com	1
1.706E+09	2021-04-29	Julie	Papike	jpapike@chargebliss.com	1
1.706E+09	2021-04-29	Margena	Wade	wadeent2@yahoo.com	1
1.706E+09	2021-04-29	Michelle	Hutcherson	michelle.mwprojects@gmail.com	1

1.706E+09	2021-04-29	Nzuri	Stafford	Nzuri.mwprojects@gmail.com	1
1.706E+09	2021-04-29	Artemise	Davenport	adavenport@goldengate.org	1
1.706E+09	2021-04-29	Karly	Gabrysiak	karly.gabrysiak@vastekgroup.com	1
1.706E+09	2021-04-29	Rajashri	Patil	rpatil@aurigacorp.com	1
1.706E+09	2021-04-29	Noah	Kowalski	nkowalski@aurigacorp.com	1
1.706E+09	2021-04-29	Leamon	Abrams	leamon@the-allen-group.com	1
1.706E+09	2021-04-29	NYLA	CHRISTIAN	NYLA.CHRISTIAN@MOSAIC451.COM	1
1.706E+09	2021-04-29	Phil	Williams	Phil.williams@GroupSync365.com	1
1.706E+09	2021-04-29	Barbara	Wichmann	b.wichmann@artemia.com	1
1.707E+09	2021-04-30	Richard	Camacho	rcamacho@gemsenvironmental.com	1
1.707E+09	2021-04-30	Detria	Mixon	info@exeservice.biz	1
1.707E+09	2021-04-30	Margaret	Schaninger	mas@infoplusintl.com	1
1.707E+09	2021-04-30	Thomas	Crawford	tcrawford@empiresafety.com	1
1.707E+09	2021-04-30	Amelia	Helm	amelia@bethechangeconsulting.com	1
1.707E+09	2021-04-30	Michelle	Stephens	michelle@bangthetable.com	1
1.707E+09	2021-04-30	Don	Ross	Don.Ross@Jacobs.com	1
1.707E+09	2021-04-30	Oscar	Perez-Forero	opez-forero@montezgroup.com	1
1.707E+09	2021-04-30	cesar	montrerrosa	cmontrerrosa@montezgroup.com	1
1.707E+09	2021-04-30	Benafsha	Irani	benafsha.irani@westcoastconsulting.com	1
1.707E+09	2021-04-30	Josephine	Hughes	josephine@jps-inc.com	1
1.707E+09	2021-04-30	Bruce	Giron	bagiron@gironcms.com	1
1.707E+09	2021-04-30	Lori	Wesolek	lwesolek@dialogdesign.ca	1
1.707E+09	2021-04-30	Ricardo	Pezo	tatoop@gmail.com	1
1.707E+09	2021-04-30	Suneel	Daryani	sdaryani@aurigacorp.com	1
1.707E+09	2021-04-30	Noah	Kowalski	nkowalski@aurigacorp.com	1
1.707E+09	2021-04-30	Jenny	Ho	jenny@ldparchitecture.com	1
1.707E+09	2021-04-30	Bernardo	Hernandez	bernardo.hernandez@jacobs.com	1
1.707E+09	2021-04-30	Peter	Parker	gearyprintshop@gmail.com	1
1.707E+09	2021-04-30	Erika	Cain	ecjones@spearheadpros.com	1
1.707E+09	2021-04-30	Debbie	Graham	graham@light-creativity.com	1
1.709E+09	2021-05-03	Maurice	Brewster	mbrewster@mosaicglobaltransportation.com	1
1.709E+09	2021-05-03	Holli	Thier	hollibills@gmail.com	1
1.709E+09	2021-05-03	Drew	Dara-Abrams	drew@interline.io	1
1.709E+09	2021-05-03	wanda	rogers	wlrogers@constructionserviceworkers.com	1
1.709E+09	2021-05-03	Ellen	Poole	ellen@norcalsignalsupply.com	1

1.709E+09	2021-05-03	BALAKRISHNA	VASISHTA	bvasishta@gmail.com	1
1.709E+09	2021-05-03	Donald	Woo	donaldwoo@sbcglobal.net	1
1.71E+09	2021-05-03	Norbu	Dhonyo	norbu@apextestinglabs.com	1
1.71E+09	2021-05-03	Norbu	Dhonyo	norbu@apextestinglabs.com	1
1.71E+09	2021-05-03	Earl	Faust	efaust@ciriusengineering.com	1
1.71E+09	2021-05-03	Karen	Bartlett	klbartlett.consulting@gmail.com	1
1.71E+09	2021-05-03	James	Richards	seelectric84@gmail.com	1
1.71E+09	2021-05-03	Robert	LaBare	robertlabare@mhcengr.com	1
1.71E+09	2021-05-03	Jack	Wang	jwang@cornerstoneconcilium.com	1
1.71E+09	2021-05-03	Deryck	Wade	deryck@ussafetysolutions.com	1
1.71E+09	2021-05-03	Sean	Wahidi	swahidi@innoactivegroup.com	1
1.71E+09	2021-05-03	Cindy	Goswami	cindy@technostruct.com	1
1.71E+09	2021-05-03	Allen	Wong	allen.wong@agsinc.com	1
1.71E+09	2021-05-03	Kat	Martin	kat.martin@aetypic.com	1
1.71E+09	2021-05-03	Sara	Conant	sara@saraellisconant.com	1
1.71E+09	2021-05-03	Rebecca	Graham	rgraham@migcom.com	1
1.71E+09	2021-05-03	Tam	Ngo	tam@sfparking.biz	1
1.71E+09	2021-05-03	Stephen	Abrams	steve@abramsassociates.com	1
1.71E+09	2021-05-03	Dulce	Morales	dulce@msa-sf.com	1
1.71E+09	2021-05-03	Erica	He	erica.he@emerypower.com	1
1.71E+09	2021-05-04	Brad	Justice	brad@sanveo.com	1
1.71E+09	2021-05-04	Mike	Loza	mikeloza@sanveo.com	1
1.711E+09	2021-05-04	Amin	Vahdat	a.vahdat@motive-power.com	1
1.711E+09	2021-05-04	Elizabeth	Norris	elizabeth@bgiconstruction.com	1
1.711E+09	2021-05-04	Michael	O'Hare	mohare@aviateinc.com	1
1.711E+09	2021-05-04	Devin	Wieser	Dwieser@Aviateinc.com	1
1.711E+09	2021-05-04	FEKRE	BEKELE	fbekele@hotmail.com	1
1.711E+09	2021-05-04	Roderick	Archer	rarcher@gambit4.com	1
1.711E+09	2021-05-04	Brenda	Aquino	baquino@mep-pe.com	1
1.711E+09	2021-05-04	Tisha	Renner-Cruz	tisha.renner-cruz@agsinc.com	1
1.711E+09	2021-05-04	Mary	Riley	retrofilmz@gmail.com	1
1.711E+09	2021-05-04	Jay	Lorenzo	jlorenzo@inspectionsservices.net	1
1.711E+09	2021-05-04	Edward	King	eking@inspectionsservices.net	1
1.711E+09	2021-05-04	Prentiss	Jackson	pj@intralineinc.com	1
1.712E+09	2021-05-04	Brian	Ho	brian.ho@omg3goods.com	1

1.712E+09	2021-05-05	Mitch	DeFreitas	mitch@mdcpm.com	1
1.713E+09	2021-05-05	Marcos	Pinheiro	marcos@divisconsulting.com	1
1.713E+09	2021-05-05	Christian	Divis	christian@divisconsulting.com	1
1.713E+09	2021-05-05	Sylvia	Ramos-Hans	sylvia@systemsir.com	1
1.713E+09	2021-05-05	Sylvia	Ramos-Hans	sylvia@systemsir.com	1
1.713E+09	2021-05-06	Carla	Mays	carla@smartcohort.org	1
1.714E+09	2021-05-06	Amelie	Crowe	amelie@kermanmorris.com	1
1.714E+09	2021-05-06	Amelie-Phaine	Crowe	amelie@kermanmorris.com	1
1.714E+09	2021-05-06	Elizabeth	Kerman-Morris	biz@kermanmorris.com	1
1.714E+09	2021-05-06	Khushboo	Patel	kpatel@pbsengineers.com	1
1.714E+09	2021-05-06	Fredrick	Shumate	shumatefrederick@gmail.com	1
1.714E+09	2021-05-06	Fredrick	Shumate	shumatefrederick@gmail.com	1
1.715E+09	2021-05-07	IRIS	WILSON	evonneprocur19@gmail.com	1
1.715E+09	2021-05-07	Daniella	Devine	daniella@peacockfloors.com	1
1.715E+09	2021-05-07	abhishek	phanse	aphanse@pbsengineers.com	1
1.715E+09	2021-05-07	Martin	Cohen	peacockflooring@gmail.com	1
1.716E+09	2021-05-07	Michael	White	mikewhite@capitalfiltrations.com	1
1.717E+09	2021-05-09	Lisa	Winer	lisawiner@earthlink.net	1
1.718E+09	2021-05-10	Paula	Wong	paula@accendnetworks.com	1
1.718E+09	2021-05-10	Betsy	Lindsay	blindsay@ultrasystems.com	1
1.718E+09	2021-05-10	Manjit	Saini	manjit.saini@iengco.com	1
1.718E+09	2021-05-10	Adriaen	Banias	abantias@hollinsconsult.com	1
1.718E+09	2021-05-10	Barbara	Wichmann	b.wichmann@artemia.com	1
1.718E+09	2021-05-10	Rima	Ghannam	rghannam@sertior.com	1
1.718E+09	2021-05-10	Elizabeth	Schwartz	eschwartz@enterageoscience.com	1
1.718E+09	2021-05-10	Vincent	Krupa	vkrupa@airxus.com	1
1.718E+09	2021-05-10	Andrew	Alcaraz	Andy@ariatech.com	1
1.718E+09	2021-05-10	Carl	Valdez	cvaldez@pccnorcal.com	1
1.718E+09	2021-05-10	Michael	Guardamagni	michael@innoactivegroup.com	1
1.718E+09	2021-05-10	Roger	Martinez	ram@vasquezcpa.com	1
1.718E+09	2021-05-10	Donald	Nino	dnino@vasquezcpa.com	1
1.719E+09	2021-05-10	Megan	Imperial	megan.imperial@sfgov.org	1
1.719E+09	2021-05-11	Claudio	Martonffy	claudio@martonffy.com	1
1.719E+09	2021-05-11	Becky	Zegar	becky.zegar@arup.com	1
1.719E+09	2021-05-11	DANIEL	CHOI	DCHOI@RUNOINC.COM	1

THE BUSINESS OUTREACH COMMITTEE (BOC)

A Consortium of Bay Area Transportation Agencies



2 FREE Small Business Certification Webinars

Tuesday, March 9, 2021 at 10AM

1 Small Business Enterprise (SBE) Certification Webinar

Hosted by Department of General Services

This webinar is presented by the California Department of General Services. Learn about the different small business certification types, how to become certified and the application process.

Registration is Required

[Click here to register for SBE Certification Webinar](#)

Tuesday, March 16, 2021 at 10AM

2 Disadvantaged Business Enterprise (DBE) Certification Webinar

Hosted by Santa Clara Valley Transportation Authority

Learn about the DBE Program, specific instructions to completing the application, the certification process and free DBE supportive services.

Registration is Required

[Click here to register for DBE Certification Webinar](#)

Partnering Agencies:



FOR MORE INFORMATION:

Contact Artemise Davenport at adavenport@goldengate.org or 415-257-4581

THE BUSINESS OUTREACH COMMITTEE (BOC) A CONSORTIUM OF BAY AREA TRANSPORTATION AGENCIES

RESCHEDULED FREE DBE CERTIFICATION WEBINAR



Presented by Certifying Agency Members of the California Unified Certification Program

TUESDAY, AUGUST 11, 2020 | 11:00AM - 1:00PM

REGISTRATION: [Click here](#)

PRESENTATION:

- Overview of the U.S. Department of Transportation DBE Program, 49 Code of Federal Regulations Part 26, Subparts D and E, Certification Standards and Procedures
- Instructions for completing the DBE Certification Application
- Documents required for submittal
- Certification and on-site review process during COVID-19

BENEFITS OF DBE CERTIFICATION:

- Increased opportunities to participate in federally-funded/assisted projects.
- Accessible to primes needing to meet DBE goals established on projects
- Mentor protégé opportunities
- Federal certification highly recognized nationwide
- Free DBE Supportive Services



Participating DBE Certification Staff from the following agencies:



FOR MORE INFORMATION:

contact Artemise Davenport at
adavenport@goldengate.org or 415-257-4581



THE BUSINESS OUTREACH COMMITTEE (BOC) A CONSORTIUM OF BAY AREA TRANSPORTATION AGENCIES

CURRENT ISSUES IN CONTRACTING DIVERSITY PROGRAMS:

Proposition 16 & Legal Trends

Please join us for an informative session with Colette Holt!

Attorney Colette Holt will discuss the current legal climate for government diversity programs and how agencies can begin to prepare to consider effective race- and gender-conscious programs if Proposition 16 is adopted. Ms. Holt is a nationally recognized expert in designing, implementing and defending affirmative action programs. Ms. Holt provides legal counsel and consulting services to governments and businesses on procurement and contracting and issues relating to inclusion, diversity and affirmative action. Her firm has over 20 years of experience in the areas of diversity and inclusion for government contracting.



FRIDAY, SEPTEMBER 25, 2020 @ 10:00AM (PST)

Disadvantaged and Small Business Enterprises are encouraged to attend.

[PLEASE REGISTER FOR THIS FREE WEBINAR HERE](#)

[JOIN ZOOM MEETING](#)

[https://us02web.zoom.us/j/85341047368?
pwd=WmdYVTB5ZW1jcDVWaiRX-SnA1bkZGdz09](https://us02web.zoom.us/j/85341047368?pwd=WmdYVTB5ZW1jcDVWaiRX-SnA1bkZGdz09)

Meeting ID: 853 4104 7368

Passcode: 614636





The goal of the Business Outreach Committee (BOC) is to assist small and disadvantaged companies in doing business with Bay Area Transit and Transportation Agencies.

Doing Business with Bay Area Transit Agencies

The Business Outreach Committee (BOC) is a conglomeration of Bay Area transit and transportation agencies working together to assist Disadvantaged Business Enterprises (DBEs) and Small Business Enterprises (SBEs) through training, providing technical assistance, and relationship-building with agency staff and the contracting community of the San Francisco Bay Area.

DBE programs are required by the U.S. Department of Transportation (DOT), and as recipients of DOT funding, transportation agencies are required to:

- Adopt DBE programs and policies
- Establish overall and contract-specific DBE and SBE goals
- Encourage utilization of certified DBE firms and
- Act as a resource to DBEs and SBEs

Some agencies have also adopted SBE and/or Local Business Enterprise (LBE) Programs that apply to non-federally and federally-funded procurements and contracts.

How the BOC Can Help

BOC members can:

- ❖ Explain DBE, SBE, and LBE program goals and needs
- ❖ Alert you about upcoming Invitations for Bids (IFB) and Requests for Proposals (RFP) at individual agencies
- ❖ Answer questions about specific bid opportunities
- ❖ Offer DBE certification classes for your area
- ❖ Provide contact information of prime contractors on specific jobs
- ❖ Add your firm to appropriate bidders' lists
- ❖ Help you locate support services
- ❖ Assist DBE, SBE and LBE firms with agency contracts

What is a DBE?

A DBE is defined as:

- A for-profit small business concern
- At least 51 percent owned and controlled by one or more individuals who are both socially and economically disadvantaged. Such individuals could be Black Americans, Hispanic Americans, Native Americans, Asian-Pacific Americans, Subcontinent Asian Americans, Women, and any additional groups on a case-by-case basis
- Personal net worth does not exceed \$1.32 Million

DBE Resources

<https://dot.ca.gov/programs/civil-rights/dbe>

How to Get Certified as DBE Firm

Most of the BOC agencies participate in the California Unified Certification Program (CUCP), which offers "one-stop shopping" to interested firms. Firms only need to apply to one participating CUCP agency for certification in the state of California. Follow these guidelines to get certified:

- ❖ Go to the California Department of Transportation Office of Business & Economic Opportunity at <https://dot.ca.gov/programs/civil-rights/dbe-certification-information> and check if your firm meets the eligibility criteria as stated in **49 Code of Federal Regulations Part 26**.
- ❖ Complete the online CUCP DBE Certification Application Package. Reach out to the certifying agency located closest to your primary business location for questions or assistance with the online application process.
- ❖ The CUCP certifying agency will determine whether a firm qualifies for DBE certification after a thorough review of the firm's application, documentation and information obtained from an on-site visit.
- ❖ A DBE certification issued by one CUCP member will be accepted by all other CUCP member agencies. **DBE certifying agencies in the Bay Area are BART, Caltrans, SFMTA, SamTrans, and VTA. A business owned and operated by socially and economically disadvantaged individual(s) does not have to be a certified DBE to bid on or be awarded contracts.**
- ❖ Contact the staff of any BOC member agency listed below via phone or email for information on their respective agency and/or to receive assistance with procurements.

People you should know at each agency

Alameda Contra Costa Transit District (AC Transit) www.actransit.org
Contracts Compliance Administrator: Phillip Halley; phalley@actransit.org; 510-891-7164; **Management Compliance Analyst**
Contracts Compliance: Brooklyn Moore-Green; bpmgreen@actransit.org;
510-891-7231

Alameda County Transportation Commission (Alameda CTC)
www.alamedactc.org
Senior Administrative Analyst: E.W. Cheng; echeng@alamedactc.org;
510-208-7420

Bay Area Rapid Transit District (BART) www.bart.gov
Principal Administrative Analyst: Alma Basurto; abasurto@bart.gov;
510-464-6388

California Department of Transportation (CALTRANS) www.dot.ca.gov
Branch Chief Small Business and Property Control: Ayanna Nobles,
Ayanna.nobles@dot.ca.gov; 510-286-7030

California High Speed Rail Authority (HSR) www.hsr.ca.gov
Small Business Advocate: Catrina Blair; Catrina.Blair@hsr.ca.gov;
916-669-6560

Central Contra Costa Transit Authority (County Connection)
www.countyconnection.com
Director of Recruitment & Employee Development: Kristina Martinez;
kmartinez@countyconnection.com; 925-680-2031
Procurement: Kevin Finn; finn@countyconnection.com;
925-680-2087; Scott Pevahouse; pevahouse@countyconnection.com;
925-680-2092

City of Rio Vista www.riovistacity.com/transit
Community Development Director:

City of Santa Rosa www.srcity.org/reimagining
Transit Planner: Yuri Koslen; ykoslen@srcity.org; 707-543-3335

Golden Gate Bridge, Highway & Transportation District (GGBHTD)
www.goldengate.org
DBE Program Administrator: Artemise Davenport;
adavenport@goldengate.org; 415-257-4581; **Procurement: Bridge/Bus:**
Nicole Gilardi; 415-923-2317 **Ferry:** Javier Peraza; 415-923-2255
Administration: Vincent Moy; 415-923-2316

Livermore Amador Valley Transit Authority (LAVTA)
www.wheelsbus.com
Director of Finance: Tamara Edwards; tedwards@lavta.org;
925-455-7566

Marin Transit www.marintransit.org
Director of Policy & Legislative Programs: Amy Van Doren;
avandoren@marintransit.org; 415-226-0859

Metropolitan Transportation Commission (MTC) www.mtc.ca.gov
Contract Compliance Manager: Michael Brinton;
mbrinton@bayareametro.gov
510-778-6727; **Purchasing:** Luz Campos; lcampos@bayareametro.gov;
510-778-5390

Napa Valley Transportation Authority (NVTA) www.nvta.ca.gov
Manager of Finance: Antonio Onorato; anonorato@nvta.ca.gov
707-259-8779

San Francisco Bay Ferry, a service of the Water Emergency
Transportation Authority (WETA) www.watertransit.org
Program Manager/Analyst: Lauren Duran Gularte;
gularte@watertransit.org; 415-364-3188
Planning Manager: Terminals: Kevin Connolly, 415-291-3377

San Francisco County Transportation Authority (SFCTA)
www.sfcta.org
Principle Management Analyst: Lily Yu; lily.yu@sfcta.org;
415-522-4811

San Francisco Municipal Transportation Agency (SFMTA)
www.sfmta.gov
Senior Contract Compliance Office: Sheila Evans-Peguese;
Sheila.Evans-Peguese@sfmta.com; 415-701-4436

San Mateo County Transit District (SamTrans) and
Peninsula Joint Powers Board (Caltrain) www.smctd.com/bidscontracts
DBE Administrator: Kamal Hubbard, Hubbardk@samtrans.com; 650-508-
7939

Santa Clara Valley Transportation Authority (VTA) www.vta.org
Office of Business Diversity Programs Manager: Olga Medina;
olga.medina@vta.org; 408-321-5962

Santa Cruz Metropolitan Transit District (Santa Cruz Metro)
www.scmtd.com
Purchasing Manager: Greg Willis; gwillis@scmtd.com; 831-420-2570

Solano County Transit (SolTrans) www.soltransride.com
DBE Liaison Officer: Dennis Ybarra; dennis@soltransride.com;
707-736-6986

Sonoma-Marin Area Rail Transit (SMART) www.sonomamarintrain.org
Chief Financial Officer: Heather McKillop;
hmckillop@sonomamarintrain.org; 707-794-3320

Transbay Joint Powers Authority (TJPA) www.tjpa.org
Chief Financial Officer: Erin Roseman; eroseman@tjpa.org; 415-597-
4617

Tri Delta Transit (ECCTA) www.trideltatransit.com **DBE Liaison Officer:**
Tania Babcock; tbabcock@eccta.org; 925-754-6622 ext. 223

Western Contra Costa Transit Authority (WestCAT) www.westcat.org
Grants & Compliance Manager: Mike Furnary; mike@westcat.org;
510-724-3331

How Can We Be of Service to You?

Contact me regarding bidding opportunities. *(Note: most outreach notifications are via email.)*

Share my company information with procurement officers.

Organize a DBE certification workshop in my area.

Other _____

Name/Title _____

Company Name _____

Address _____

City/State/Zip _____

E-Mail Address _____

Telephone _____

I am a certified DBE Yes No

My company is a Supplier; Construction Trade; Consultant; Manufacturer; Other, specifically _____

The focus of my company is (for example, paving contractor, office supply retailer, construction management, etc.) _____

NAICS codes/categories for which my company qualifies (if known) _____

Submit this form via fax 415-257-4555, or email to adavenport@goldengate.org. Information submitted will be disseminated to the DBE Liaison Officer at each of the Business Outreach Committee agencies.

DBE Supportive Services (DBE/SS) Northern Region QUICKSTART CERTIFICATION CHECKLIST



In order to complete your application for DBE certification you will be required to attach the following documents. Gathering these documents now will help the certification process go faster and more smoothly.

No need to be intimidated by this list – your PTAC Specialist is here to help! They can answer any questions you have and provide guidance on what and how to collect.

REQUIRED DOCUMENTS FOR ALL APPLICANTS

- Resumes (that include places of employment with corresponding dates), for all owners, officers, and key personnel of the applicant firm
- Personal Net Worth Statement for each socially and economically disadvantaged owners comprising 51% or more of the ownership percentage of the applicant firm.
- Personal Federal tax returns for the past 3 years, if applicable, for each disadvantaged owner
- Federal tax returns (and requests for extensions) filed by the firm and its affiliates with related schedules, for the past 3 years.
- Documented proof of contributions used to acquire ownership for each owner (e.g., both sides of cancelled checks)
- Signed loan and security agreements, and bonding forms
- List of equipment and/or vehicles owned and leased including VIN numbers, copy of titles, proof of ownership, insurance cards for each vehicle.
- Title(s), registration certificate(s), and U.S. DOT numbers for each truck owned or operated by your firm
- Licenses, license renewal forms, permits, and haul authority forms
- Descriptions of all real estate (including office/storage space, etc.) owned/leased by your firm and documented proof of ownership/signed leases
- Documented proof of any transfers of assets to/from your firm and/or to/from any of its owners over the past 2 years
- DBE/ACDBE and SBA 8(a), SDB, MBE/WBE certifications, denials, and/or decertifications, if applicable; and any U.S. DOT appeal decisions on these actions.
- Bank authorization and signatory cards
- Schedule of salaries (or other remuneration) paid to all officers, managers, owners, and/or directors of the firm
- List of all employees, job titles, and dates of employment.
- Proof of warehouse/storage facility ownership or lease arrangements

PARTNERSHIP OR JOINT VENTURE

- Original and any amended Partnership or Joint Venture Agreements

CORPORATION OR LLC

- Official Articles of Incorporation (signed by the state official)
- Both sides of all corporate stock certificates and your firm's stock transfer ledger
- Shareholders' Agreement(s)
- Minutes of all stockholders and board of directors meetings
- Corporate by-laws and any amendments
- Corporate bank resolution and bank signature cards
- Official Certificate of Formation and Operating Agreement with any amendments (for LLCs)

OPTIONAL DOCUMENTS TO BE PROVIDED ON REQUEST

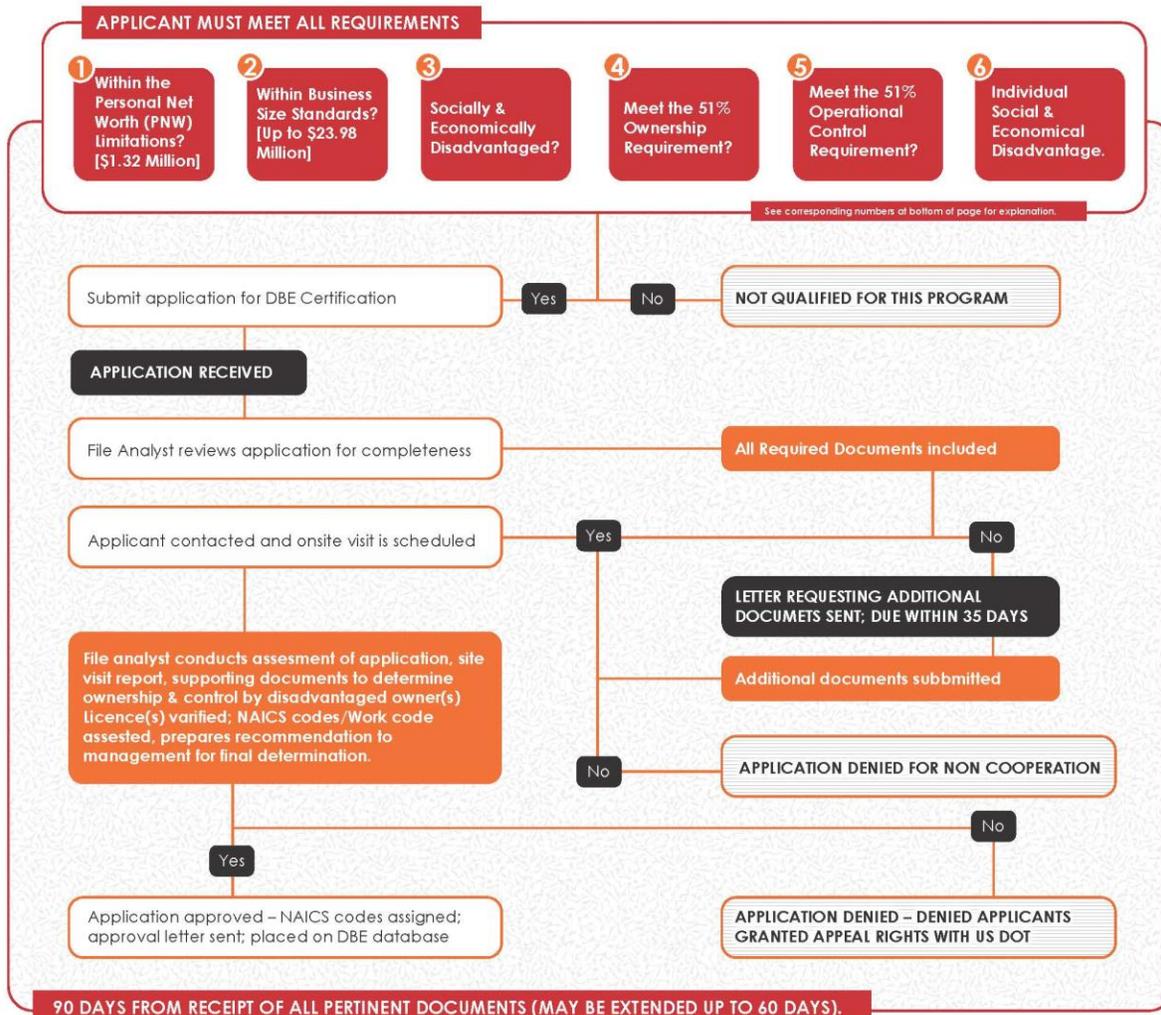
The UCP to which you are applying may require the submission of the following documents. If requested to provide these document, you must supply them with your application or at the on-site visit.

- Proof of citizenship
- Insurance agreements for each truck owned or operated by your firm
- Audited financial statements (if available)
- Personal Federal Tax returns for the past 3 years, if applicable, for other disadvantaged owners of the firm.
- Trust agreements held by any owner claiming disadvantaged status
- Year-end balance sheets and income statements for the past 3 years (or life of firm, if less than three years)

SUPPLIERS

- List of product lines carried and list of distribution equipment owned and/or leased

DBE Supportive Services (DBE/SS) Northern Region QUICKSTART CERTIFICATION FLOWCHART



1
If an individual demonstrates that he/she is able to accumulate substantial wealth, the individual's claim of economic disadvantage may be denied, even though the individual's PNW is less than \$1.32 million.

2
Business Size Standards are set by the US Small Business Administration (SBA). Size standards are a three year average annual receipts. Visit 13 CFR §121.201 or <http://sba.gov/size> for more information.

3
Social & Economic Disadvantaged Groups:
1. Hispanic
2. Black
3. Subcontinent Asian
4. Native American
5. Asian Pacific
6. Female

6
Individual Determination of Social & Economic: Disadvantage Individuals who do not fall within six presumptive groups are encouraged to Visit Appendix E to Part 26 for SBA regulations concerning social & economic disadvantage determinations. 13 CFR 124.103(c) & 124.104.

YOU'RE CERTIFIED, NOW WHAT?

ENROLL IN THE DBE SUPPORTIVE SERVICES (DBE/SS) NORTHERN REGION AT NORCAL PTAC



FREE PROGRAM ENROLLMENT

WWW.NORCALPTAC.ORG/DBE



OUR SERVICES

Our Procurement Specialists will help you develop a **strategic plan** specific to your business needs, connect you to agencies and primes who purchase the products or services your business sells, subscribe you to a **customized bid matching** service, keep you on track with **compliance** requirements, and assist with **bid submittals**. We're here to help you **win contracts!**

OUR SPECIALISTS

With years of experience in **business development, finance, procurement, public works, construction, and DBE assistance**, your one-on-one sessions with our Procurement Specialists are bound to propel your business and help you be successful in the government marketplace.

OTHER BENEFITS

Other supportive services include help with registrations and certifications, free workshops, networking opportunities, a dedicated newsletter, and more!



QUESTIONS ABOUT THE PROGRAM?

Northern Region Program

Caltrans districts 1, 2, 3 & 4.
707.826.3916 or taylor@nocalptac.org

Central Region Program

Caltrans districts 5, 6, 9, and 10.
559.278.0542 or edgonzalez@csufresno.edu

Southern Region Program

Caltrans districts 7, 8, 11, and 12
442.262.2390 or dbess@miracosta.edu



ADA Notice For individuals with sensory disabilities, this document is available in alternate formats. For alternate format information, contact the Forms Management Unit at (916) 445-1233, TTY 711, or write to Records and Forms Management, 1120 N Street, MS-89, Sacramento, CA 95814.



Business Outreach Committee (BOC)
Contracting Newsletter #49, Winter/Spring 2022
The goal of the BOC is to assist small and disadvantaged firms in doing business with Bay Area transportation agencies.

UPCOMING CONTRACTING OPPORTUNITIES FOR SELECTED AGENCIES:

ALAMEDA COUNTY TRANSPORTATION COMMISSION (ACTC)

I-680 Express Lanes Toll	Issue Date*: March 2022	Est. \$: TBD
East Bay Greenway (Lake Merritt BART to S Hayward BART)	Issue Date*: May 2022 or later	Est. \$: TBD
7th Street Grade Separation East	Issue Date*: Jul/Aug 2022	Est. \$: TBD
Municipal Advisory and Support Services	Issue Date*: August 2022	Est. \$: TBD

EASTERN CONTRA COSTA TRANSIT AUTHORITY (TRI-DELTA)

Hydrogen Fuel Cell Station Consultant	Issue Date*: March 2022	Est. \$: 500K
Repainting	Issue Date*: March 2022	Est. \$: 17,500
Repaving Parking Lot	Issue Date*: TBD	Est. \$: TBD

GOLDEN GATE BRIDGE, HIGHWAY & TRANSPORTATION DISTRICT (GGBHTD)

Tank Level System-Ferry Division	Issue Date*: March 2022	Est. \$: 50K
Toll Plaza Admin Building Elevator Repairs & Improvements	Issue Date*: March 2022	Est. \$: 300K
San Rafael Parking Lot and Solar Panel Improvements	Issue Date*: March 2022	Est. \$: 2.8M
Larkspur Ferry Terminal Fuel Tank Cleaning, Inspection & Repair Services	Issue Date*: March 2022	Est. \$: TBD
Fuel-Renewable, ULSD Diesel and Gasoline	Issue Date*: March 2022	Est. \$: TBD
New-Build Ferry Engineering Services	Issue Date*: March 2022	Est. \$: 2.0M
Larkspur Ferry Terminal Berth & Channel Maint. Dredging, Pile Install/Repair	Issue Date*: March 2022	Est. \$: 18M
Toll Gantry Project	Issue Date*: April 2022	Est. \$: TBD
Managed Maximo Services and On-Call Maximo Professional Services	Issue Date*: April 2022	Est. \$: TBD
Scheduled Drydocking and Capital Improvements for the M.S. San Francisco & MS Sonoma	Issue Date*: April 2022	Est. \$: 2.0M
Substance Abuse Professional Services	Issue Date*: April 2022	Est. \$: 25K

METROPOLITAN TRANSPORTATION COMMISSION (MTC)

Management of Carbon Offset RFP	Issue Date*: March 2022	Est. \$: 100K
Evaluation, Measurement & Verification Studies RFP	Issue Date*: March 2022	Est. \$: 390K
Technical and Regulatory Support RFQ	Issue Date*: March 2022	Est. \$: 180K
Economic Impact Analysis of Pump outs RFP	Issue Date*: March 2022	Est. \$: 50K
Design-Build for Architectural Lighting of Portals RFQ	Issue Date*: March 2022	Est. \$: 700K
Construction Manager for Architectural Lighting of Portals RFQ	Issue Date*: March 2022	Est. \$: 200K
Open Road Tolling System for the Bay Area Toll Bridges RFP	Issue Date*: Spring 2022	Est. \$: TBD
Toll Bridge Asset Management Technical Writer Mini-RFQ	Issue Date*: Spring 2022	Est. \$: TBD

SAN FRANCISCO BAY FERRY/WATER EMERGENCY TRANSPORTATION AUTHORITY (WETA)

Alameda Main St Ferry Terminal Refurbishment Design Build Const.	Issue Date*: March 2022	Est. \$: TBD
Provide Real-Time Transit Information System	Issue Date*: March 2022	Est. \$: TBD
Provide Mobile and Onboard Ticketing System	Issue Date*: March 2022	Est. \$: TBD
Provide Professional Services in Support of WETA Business Plan	Issue Date*: March 2022	Est. \$: TBD
Marketing, Design, Public relations and Community Outreach Services	Issue Date*: March 2022	Est. \$: TBD

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT (SCMTD)

Parts Washer Rehabilitation	Issue Date*: February 2022	Est. \$: TBD
Watsonville-Santa Cruz Inter-City Transit Speed and Reliability Study	Issue Date*: March 2022	Est. \$: TBD
Furnishing and Delivering CARB Ultra-Low Sulfur Diesel Fuel	Issue Date*: March 2022	Est. \$: TBD
Gate Control for Bus Entries at Operations	Issue Date*: March 2022	Est. \$: TBD

SOLANO COUNTY TRANSIT (SOL TRANS)

Unarmed Security Services	Issue Date*: March 2022	Est. \$: TBD
IT Services	Issue Date*: Summer 2022	Est. \$: TBD

ALL DATES SUBJECT TO CHANGE. PLEASE VISIT AGENCY WEBSITES FOR ADDITIONAL INFORMATION.

UPCOMING EVENTS:



**Public Participation Meeting
Virtual Events – Cisco Webex Platform**

The Business Outreach Committee (BOC), a consortium of Bay Area transportation agencies, hereby notifies all interested parties that member agencies are beginning the process of establishing Triennial Overall Disadvantaged Business Enterprise (DBE) goals for contracts and procurements that may be financed in whole or in part with Federal Transit Administration funds for Federal Fiscal Year 2023-2025.

Registration Required (two sessions offered). Please see attached flyer for additional information.

WHERE TO FIND CONTRACTING OPPORTUNITIES:

AC TRANSIT: https://www.actransit.org/doing-business	NVTA: https://www.nvta.ca.gov/procurement-opportunities
ALAMEDA CTC: https://www.alamedactc.org/get-involved/contracting-opportunities/	SAMTRANS/CALTRAIN: http://procurement.samtrans.com
BART: http://www.bart.gov/about/business/procurement/	SCMTD: https://www.scmt.com/en/agency-info/business/contracting-opportunities
CALTRANS: https://dot.ca.gov/caltrans-near-me/district-4/d4-projects	SFCTA/TIMMA: www.sfcta.org/contracting
CA HIGH-SPEED RAIL: https://www.hsr.ca.gov/business/	SFMTA: http://sfgsa.org/index.aspx?page=4767
CITY OF SANTA ROSA: www.srcity.org/bids	SMART: http://business.sonomamarintrain.org/
CCCTA: https://countyconnection.com/procurements/	SOLTRANS: https://soltrans.org/resources/doing-business-with-soltrans/
ECCTA: http://trideltatransit.com/business.aspx	SONOMA COUNTY DEPT. OF TRANSPORTATION & PUBLIC WORKS: https://sonomacounty.ca.gov/TPW/Current-Road-Projects/
GGBHTD: https://ggbhtd.bonfirehub.com/	TJPA: http://www.tjpa.org/tjpa/doing-business-with-the-tjpa
LAVTA: https://www.wheelsbus.com/about/doing-business/	VTA: https://secure.procurenw.com/portal/vta
MARIN TRANSIT: http://www.marintransit.org/purchasing.html	WETA: https://weta.sanfranciscobayferry.com/dbe-and-sbe-information
MTC: https://mtc.ca.gov/jobs-contracts/contract-vendor-opportunities	WESTCAT: http://www.westcat.org

The BOC wants your help to make sure this newsletter brings you the information you want. Send suggestions and topics to improve newsletter content to: kmartinez@cccta.org

AGENCY CONTACTS

AC Transit: Brooklyn Moore-Green
(510) 891-7231 or bmgreen@actransit.org

Alameda CTC: E.W. Cheng
(510) 208-7400 or echeng@alamedactc.org

BART: Joseph Towner Jr.
(510) 987-5210 or jtowner@bart.gov

CALTRANS: Ayanna Nobles
(510) 286-7030 or ayanna.nobles@dot.ca.gov

CA High-Speed Rail: Catrina Blair
(916) 669-6560 or catrina.blair@hsr.ca.gov

City of Santa Rosa: Yuri Koslen
(707) 543-3335 or ykoslen@srcity.org

CCCTA: Kristina Martinez
(925) 680-2031 or kmartinez@cccta.org

ECCTA: Tania Babcock
(925) 754-6622, ext. 223 or tbabcock@eccta.org

GGBHTD: Artemise Davenport
(415) 257-4581 or adavenport@goldengate.org

LAVTA: Tamara Edwards
(925) 455-7566 or tedwards@lavta.org

Marin Transit: Keith Green
(415) 226-0870 or kgreen@marintransit.org

MTC: Luz Campos
(415) 778-5390 or lcampos@bayareametro.gov

NVTA: Antonio Onorato
(707) 259-8779 or onorato@nvta.ca.gov

SamTrans/Caltrain: Kamal Hubbard
(650) 508-7939 or hubbardk@samtrans.com

SCMTD: Joan Jeffries
(831) 420-2572 or jjeffries@scmt.com

SFCTA/TIMMA: Lily Yu
(415) 522-4811 or lily.yu@sfcta.org

SFMTA: Sheila Evans-Peguese
(415) 701-4436 or sheila.evans-peguese@sfmta.com

SMART: Heather McKillop
707-794-3320 or hmckillop@sonomamarintrain.com

SolTrans: Reilly Kent
(707) 736-6986 or reilly@soltransride.com

Sonoma County Dept. of Transportation & Public Works: Angela Silvestri
angela.silvestri@sonoma-county.org

TJPA: Franklin Wong
(415) 597-4617 or fwong@tjpa.org

VTA: Jennifer Mena
(408) 321-5876 or jennifer.mena@vta.org

WETA: Lauren Gularte
(415) 364-3188 or gularte@watertransit.org

WestCAT: Mike Furnary
(510) 724-3331 or mike@westcat.org

2 FREE SMALL BUSINESS CERTIFICATION WEBINARS

Small Business Enterprise (SBE) Certification Webinar

Tuesday, March 9, 2021 at 10:00 AM

Hosted by Department of General Services

Registration required:

<https://goldengate.webex.com/goldengate/onstage/g.php?MTID=e5fcd35f5507f9f40d914273984abff19>

Disadvantaged Business Enterprise (DBE) Certification Webinar

Tuesday, March 16, 2021 at 10:00 AM

Hosted by Santa Clara Valley Transportation Authority

Registration required:

<https://goldengate.webex.com/goldengate/onstage/g.php?MTID=e8b505bb0226c7eabc3a5e0002eeb9337>

Please see attached flyer for additional information

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CITY OF SANTA ROSA: http://www.ci.santa-rosa.ca.us/departments/finance/businesswithcity/Pages/default.aspx	SMART: http://business.sonomamartintrain.org/
CCCTA: https://countyconnection.com/procurements/	SOLTRANS: https://soltrans.org/more/resources/doing-business-with-soltrans/
ECCTA: http://trideltatransit.com/business.aspx	SONOMA COUNTY DEPT. OF TRANSPORTATION & PUBLIC WORKS: https://sonomacounty.ca.gov/TPW/Current-Road-Projects/
GGBHTD: https://ggbhtd.bonfirehub.com/	TJPA: http://www.tjpa.org/tjpa/doing-business-with-the-tjpa
LAVTA: https://www.wheelsbus.com/about/doing-business/	VTA: http://www.vta.org/solicitations
MARIN TRANSIT: http://www.marintransit.org/purchasing.html	WETA: https://weta.sanfranciscobayferry.com/dbe-and-sbe-information
MTC: http://procurements.mtc.ca.gov	WESTCAT: http://www.westcat.org

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